

Horasis India Meeting

3-4 July 2016, Cascais, Portugal

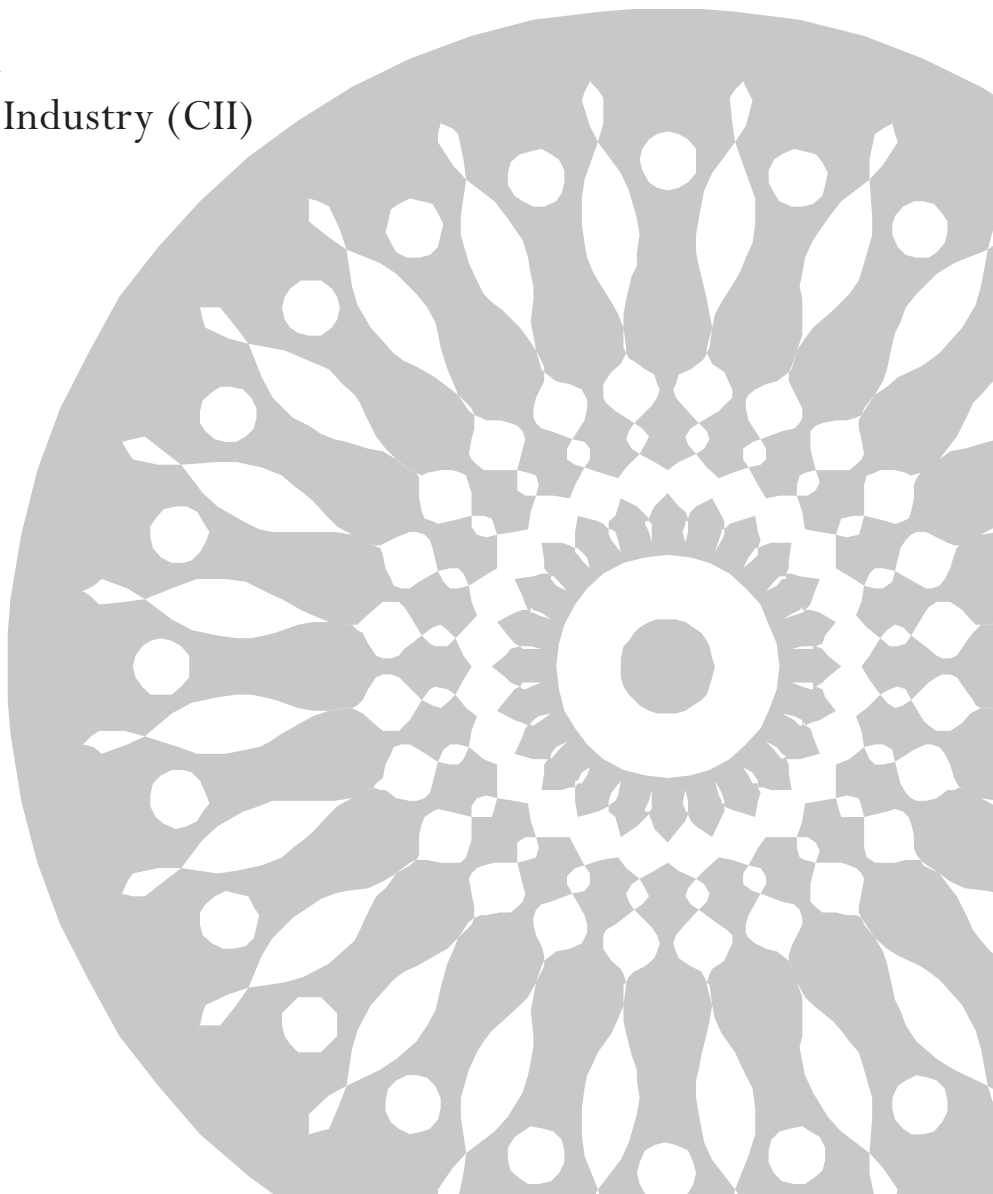
a Horasis leadership event

Co-hosts:

City of Cascais

Government of Portugal

Confederation of Indian Industry (CII)



Upcoming Horasis events:

Horasis China Meeting	Interlaken, Switzerland, 7-8 November 2016
Horasis Asia Meeting	Bangkok, Thailand, 27-28 November 2016
Horasis Global Meeting	Cascais, Portugal, 28-29 May 2017

Horasis is a global visions community committed to enact visions for a sustainable future (<http://www.horasis.org>)

Horasis India Meeting

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Confederation of Indian Industry (CII)

Co-chairs:

Rahul Bajaj	Chairman, Bajaj Auto, India
Chandrajit Banerjee	Director General, CII, India
Eduardo Catroga	Chairman, EDP, Portugal
Naushad Forbes	President, CII; Co-Chairman, Forbes Marshall, India
Sunil Godhwani	Chairman, Religare Enterprises, India
Shobana Kamineni	President-Designate, CII; Executive Vice-Chairperson, Apollo Hospitals Enterprise, India
Rajive Kaul	Past President AIMA; Chairman, Nicco Group, India
Rakesh Bharti Mittal	Vice Chairman, Bharti Enterprises, India
Sunil Kant Munjal	Jt Managing Director, Hero MotoCorp, India
Dilip Piramal	Chairman, VIP Industries, India
Deepak Premnarayen	President, IMC; Chairman, ICS Group, India
Fredrik Ragmark	Chief Executive Officer, Medicover, Sweden
José Maria Ricciardi	Chief Executive Officer, Haitong Bank, Portugal
Ronnie Screwvala	Founder, Unilazer Ventures, India
Gunjan Sinha	Chairman, MetricStream, USA

Co-organizers:

All India Management Association (AIMA)

Europe India Chamber of Commerce (EICC)

Indian Merchants' Chamber (IMC)

International Chamber of Commerce (ICC)

Strategic Partner:

KPMG

Knowledge Partners:

Herbert Smith Freehills

MetricStream

Quintessentially Lifestyle India

Welcome

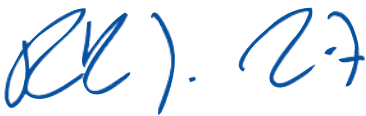
I warmly welcome you to the 2016 Horasis India Meeting and sincerely hope that you will enjoy the discussions.

The Horasis India Meeting is the foremost annual gathering of Indian business leaders and their global counterparts. This select group of global leaders will gather to create a powerful platform for cooperation between India and the rest of the world.

The meeting will engage participants to provide a holistic and timely perspective on the future direction for India. Also, participants will discuss Indian firms' growing impact on global business.

It is my sincere hope that the Horasis India Meeting will further promote win-win economic relations, stimulate innovation and provide business opportunities for corporations from India and the world.

I wish you a thought-provoking and exceptional meeting.



Dr. Frank-Jürgen Richter
Chairman
Horasis: The Global Visions Community
Switzerland



Welcome

Dearest friends,

Allow me to bid yourselves our welcoming regards to the Horasis India Meeting. For the second time in a row of two years, we have been given the privilege of organizing and hosting a Horasis event. This time around, completely dedicated to India.

For two days, political decision makers and academics from all over the world, are gathered at Centro de Congressos do Estoril. There are very good reasons for this high level debate to be held amongst us, from an international viewpoint, as well as from an exclusively national stand. From an international standpoint, it is proven that India is an increasingly relevant country for the international status quo. As a demographic force, home to nearly one sixth of the world population. As an economic force, bearing some of the most outstanding growth rates. As a military and diplomatic force, standing out as an indispensable nation for the concert of all nations, as well as for the resolutions of the world problems. Which leads me to the Portuguese issue.

Portugal and India are ancient nations. In fact, both our countries can be counted amongst the most ancient nations known in the History of the World. Our people are repositories of millennial wisdom, passed on from one generation to the following by means of experience. The rapport between our two countries goes back more than five hundred years in History. Its present is played over the current lifetime of the thousands of Indian citizens who have elected Portugal to become part of their project of happiness. One of the largest Indian communities in the world is to be found in Portugal. The aforementioned rapport has, above all, a future. For all these reasons, it is fundamental to discuss India's centrality and to anticipate the future of this nation and continent. We wish to discuss India's centrality from the perspective of its European roots. Also do we intend to comprehend Europe from India's viewpoint, in a mutual benefit approach. That this debate may be conducted from Cascais, a prideful meeting point of peoples and cultures, long devoted to debating the major themes of the world of today and to pursuing platforms of understanding for a more just and harmonious international society, is a reason for the people of Cascais to rejoice.



It is our ambition to be the best place to live someday, be it for a week or a lifetime. I am certain that soon everybody will understand why that is so.

You are most welcome to Cascais. And may our home become your own home.

A handwritten signature in blue ink, consisting of several loops and a long horizontal stroke at the end.

Carlos Carreiras
President
City of Cascais
Portugal

Welcome

India's development journey has reached a marked stage of resurgence. As a \$2 trillion economy with rising disposable incomes, India represents a bright spot in the global economy. India has certainly never before in its modern history been the fastest growing major economy of the world. This fact, converging with the other sound macroeconomic indicators at the current juncture, places the country in a unique position in the world with positive implications for investment flows, growth, and incomes of our people.

The government has made significant interventions over the last two years to power growth and investment in the economy. Easing procedures, ensuring faster decision-making and improving our governance architecture to facilitate Ease of Doing Business has been the hallmark of government policies in recent times.

The campaigns of Make in India, Smart Cities, Jan Dhan Yojana, Swachh Bharat, Digital India, Clean Energy, Skill India, Start-up India, creation of Smart Cities et al are also focused on channelizing resources for growth in an inclusive manner. We look forward to the government continuing and even increasing the pace of reforms to foster growth.

It is in this backdrop that CII is partnering with Horasis to organize the Horasis India Meeting on 3-4 July 2016 at Cascais, Portugal. The meeting will highlight the changes sweeping across the economic landscape in India and highlight potential areas for investment.



Director General
CII



Programme



Sunday, 3 July Hotel Palácio, Casino Estoril	Monday, 4 July Congress Center, Hotel Palácio	Tuesday, 5 July
	07.30 - 08.45 Breakfast Sessions – The Role of Youth – Gender Parity – Urbanization – Rural Development	09.00 - 13.00 A Morning in Cascais Meeting at the hotel lobby at 08.50
	09.00 - 10.00 Plenary Session India and World Economic Outlook	
	10.30 - 12.00 Boardroom Dialogue – Trading with Portugal – India in the Global Context – Foreign Multinationals – Technology	
	12.00 - 12.30 Plenary Session EU-India Relations	
	12.30 - 13.00 Plenary Session Indian Business Leaders of the Year	
	13.00 - 14.00 Networking Lunch	
	14.00 - 15.00 Plenary Session Globalization	
	15.00 - 16.30 Boardroom Dialogue – Make in India – Education – Infrastructure – Venture Capital	
17.00 - 18.30 Welcome Reception	17.00 - 18.30 Boardroom Dialogue – Value Chain – Financial Sector Reforms – Green Energy – Brands	
18.30 - 20.00 Brainstorming Session Mapping India's Transformation	18.30 - 19.30 Plenary Session India's Growth Agenda	
20.00 - 20.30 Portugal and India	19.40 - 20.00 Reception	
21.00 - 23.00 Opening Dinner	20.00 - 21.30 Closing Dinner A Roadmap for Transition	

Co-hosts of the Horasis India Meeting

The **City of Cascais** is a coastal town and a municipality in Portugal, 30 kilometres west of Lisbon. It is a cosmopolitan suburb of the Portuguese capital and one of the richest municipalities in Portugal. The former fishing village gained fame as a resort for Portugal's royal family in the late 19th century and early 20th century. Nowadays, it is a popular vacation spot for both Portuguese and foreign tourists.

www.visitcascais.com/en



Portugal is the westernmost country of mainland Europe, being bordered by the Atlantic Ocean to the west and south and by Spain to the north and east. Most industries, businesses and financial institutions are concentrated in the Lisbon and Porto metropolitan areas. Since the 1990s, Portugal's public consumption-based economic development model has been changing to a system that is focused on exports, private investment and the development of the high-tech sector. Foreign Direct Investment (FDI) is considered a priority by the Government of Portugal. The country is nowadays one of the favourite destinations for Chinese FDI in the European Union.

www.portugal.gov.pt/en



The **Confederation of Indian Industry (CII)** works to create and sustain an environment conducive to the development of India, partnering industry, Government, and civil society, through advisory and consultative processes. CII engages closely with Government on policy issues and interfaces with thought leaders to enhance efficiency, competitiveness and business opportunities for industry through a wide portfolio of specialized services and strategic global linkages. It also provides a platform for consensus-building and networking on key issues. Extending its agenda beyond business, CII facilitates corporate initiatives for integrated and inclusive development across diverse domains. Founded in 1895, India's premier business association has over 8000 members, from the private as well as public sectors, and an indirect membership of over 200,000 enterprises. With 66 offices, including 9 Centres of Excellence, in India, and 9 overseas offices, as well as institutional partnerships with 320 counterpart organizations in 106 countries, CII serves as a reference point for Indian industry and the international business community.

www.cii.in



Confederation of Indian Industry

Acknowledgements

Horasis would like to thank the co-organizers and partners for their support of the Horasis India Meeting 2016.

Co-organizers:

Founded in the year 1957, **All India Management Association (AIMA)** is an apex body of management with over 30,000 individual members, 3000 institutional members and 60 Local Management Association across India and overseas. AIMA undertakes a host of management related activities and initiatives such as Distance Management Education, Management Development Programmes, Special Conferences, Research & Publications, Testing Services and Competitions.



www.aima-ind.org

The **Europe India Chamber of Commerce (EICC)** is the premier non-profit, privately funded non-governmental organization that serves as the key liaising body representing the views of both European and Indian business which include professional communities and companies having common business interest. Its primary mission is to foster a bilateral dialogue between key business units and important decision makers, thus encouraging progressive economic policies in both Europe and India.



www.eicc.be

The **International Chamber of Commerce (ICC)** is the world's largest business organization with over 6.5 million members in more than 130 countries. As the Portuguese committee, ICC Portugal promotes international trade, responsible business conduct and a global approach to regulation among its members. ICC Portugal organizes trainings and events, and establishes the contact between its members and the several Commissions namely Arbitration, Banking, Commercial Law and Practice, Corporate Responsibility and Anti-corruption, Customs and Trade Facilitation, Environment and Energy and Intellectual Property.



www.iccwbo.org

Set up in 1907, the 108-year old **Indian Merchants' Chamber (IMC)** is an apex Chamber of trade, commerce & industry with headquarters in Mumbai. It has around 3000 direct members, comprising a cross section of the business community, including public and private limited companies and over 225 trade and industry associations through which the Chamber reaches out to over 250,000 business establishments in the country.

www.imcnet.org



Strategic Partner

KPMG in India, a professional services firm, is the Indian member firm of KPMG International. Our professionals leverage the global network of firms, providing detailed knowledge of local laws, regulations, markets and competition. KPMG in India is currently offering services to over 3,000 national and international clients in India across sectors. We strive to provide rapid, performance-based, industry-focussed and technology-enabled services, which reflect a shared knowledge of global and local industries and our experience of the Indian business environment.

KPMG.com/in



Knowledge Partners

Herbert Smith Freehills has a market leading India practice, advising leading Indian businesses on their global expansion and helping our international clients develop their footprint in India. Our experience in India covers M&A, capital markets, finance and dispute resolution across a range of sectors. As one of the world's pre-eminent law firms we are recognised advisers to many of the biggest and most ambitious organisations across all major regions of the globe. Operating from 26 offices spanning Asia, Australia, Europe, the Middle East and the US, we can deliver whatever expertise our clients need, wherever they need it.



www.herbertsmithfreehills.com

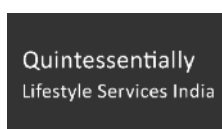
MetricStream is a market leader in Enterprise-wide GRC and Quality Solutions for global corporations. MetricStream enterprise solutions are used by leading corporations in diverse industries such as pharmaceutical, medicaldevice, high tech manufacturing, energy, financial services, healthcare, manufacturing, food and beverages and automotive to manage quality processes, manage corporate policies, manage regulatory and industry-mandated compliance and corporate governance initiatives.

MetricStream

www.metricstream.com

Quintessentially Lifestyle India

Quintessentially is a members-only luxury lifestyle management service that provides concierge services including travel bookings, restaurant recommendations, and access to events. Quintessentially transformed the idea of concierge services into lifestyle management



www.quintessentially.com

Programme

Sunday, 3 July 2016

Arrival via Lisbon Airport, check-in at the Hotel Palácio Estoril, Rua Particular, Cascais

The three meeting venues (Hotel Palácio Estoril, Estoril Congress Center, Casino Estoril) are located within walking distance from each other.

from 14.00 Registration (Hotel Palácio Estoril)

17.00-18.30 Reception (Hotel Palácio Estoril)

Welcome

Horasis, The City of Cascais and CII welcome participants

- **Chandrajit Banerjee**, Director General, CII, India
- **Miguel Pinto Luz**, Vice Mayor of Cascais, Portugal

With

- **K. Nandini Singla**, Joint Secretary (Europe West), Ministry of External Affairs, India
- **Subhash Desai**, Minister for Industries, Government of Maharashtra, India

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

Virtual Ribbon Cutting Ceremony, with co-hosts, co-organizers and partners

- **Chandrajit Banerjee**, Director General, CII, India
- **Amit Dutta**, Managing Director, Quintessentially Lifestyle Services (India), India
- **Naushad Forbes**, President, CII; Co-Chairman, Forbes Marshall, India
- **Rajive Kaul**, Past President AIMA; Chairman, Nicco Group, India
- **Miguel Pinto Luz**, Vice Mayor of Cascais, Portugal
- **Ravi K Mehrotra**, Chairman, EICC; Executive Chairman, Foresight Limited, United Kingdom
- **Chris Parsons**, Chairman India Practice, Herbert Smith Freehills, United Kingdom
- **Deepak Premnarayan**, President, IMC; Chairman, ICS Group, India
- **Richard Rekhy**, Chief Executive Officer, KPMG India, India
- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland
- **K. Nandini Singla**, Joint Secretary (Europe West), Ministry of External Affairs, India
- **Gunjan Sinha**, Chairman, MetricStream, USA



18.00-20.00 Mapping India's Transformation (Hotel Palácio Estoril)

This curtain-raising brainstorming session will hear views on India's ongoing transformation as it moves from a domestically focused to a dynamic, globally oriented economy. What are the issues raised by India's transformation and what are the priority areas for action? Please come with your ideas to contribute to a free flowing discussion moderated by international broadcaster Nik Gowing.

- **Naushad Forbes**, President, CII; Co-Chairman, Forbes Marshall, India
- **Neena Gill**, Member of the European Parliament, Belgium
- **Ashwani Kumar**, Former Minister of Law and Justice, India
- **Deepak Premnarayan**, President, IMC; Chairman, ICS Group, India

Chaired by

- **Nik Gowing**, International Broadcaster, United Kingdom

20.30-20.30 Portugal and India – Forging a New Growth Partnership (Hotel Palácio Estoril)

Portugal and India are strategic partners with deep economic relations and numerous common interests. What efforts need to be undertaken to further develop this partnership? How can Portuguese and Indian firms partner to forge enhanced growth initiatives?

- **Augusto Santos Silva**, Minister of Foreign Affairs, Portugal
- **V. K. Singh**, Minister of State for External Affairs and Overseas Indian Affairs, India

Chaired by

- **Chandrajit Banerjee**, Director General, CII, India
- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

20.45-21.00 Walk from the Hotel Palácio Estoril to the Casino Estoril, Avenue Dr. Stanley Ho

21.00-23.00 Opening Dinner: Celebrating the 8th Horasis India Meeting (Casino Estoril)

An occasion to celebrate India and the Horasis India Meeting, to connect with old friends and revel in newly-forged networks. The evening will be framed by traditional Portuguese *fado* music.

Monday, 4 July 2016

from 07.15 Walk from the Hotel Palácio Estoril to the Estoril Congress Center, Avenida Clotilde
The Estoril Congress Center is located opposite of the Hotel Palácio Estoril

from 07.15 Registration (Congress Center)

07.30-08.45 Breakfast Sessions (Congress Center)

Cultivating Entrepreneurship: The Role of Youth (Room A)

Young entrepreneurs have a special role to play in developing and commercializing game-changing innovations. How can India's young generation propel entrepreneurial disruption to lasting socio-economic change? And what are challenges for start-ups in scalability and globalization?

- **Raghu Kailas**, Managing Director, Unimo Exports, India
- **Gonçalo Lage**, Executive Board Member, PME investments, Portugal
- **Mohit Mardia**, Director, Grace Castings, India
- **Manraj Singh**, PhD Candidate, Princeton University, USA
- **Satveer Singh**, Chief Executive Officer, Singapore Angel Network, India
- **Mayank Singhal**, Managing Director, PI Industries, India
- **Zhu Li**, Director, Confucius Institute of University of Lisbon, Portugal

Chaired by

- **Aanya Sharan**, Ambassador, Horasis Young Visionaries, India

Achieving Gender Parity (Room B)

Although the country's constitution has granted men and women equal rights, gender disparity still remains in India. How can gender-based norms and perceptions be transformed? How can women's economic and creative potential be harnessed in the workplace?

- **Sushma Berlia**, President, Apeejay Stya & Svrn Group, India
- **Vanitha Datla**, Managing Director, Elico Healthcare Services, India
- **Arunachalam Muruganatham**, Chairman, Jayaashree Industries, India
- **Chitra Narayanan**, Former Ambassador of India to Switzerland, India
- **Rekha Sethi**, Director General, All India Management Association, India
- **Piritta Sorsa**, Division Head, OECD, France
- **Isabel Vaz**, Chief Executive Officer, Luz Saúde, Portugal

Chaired by

- **Alison Ward**, Chief Executive Officer, CottonConnect, United Kingdom



The New Urban Agenda (Room C)

Urbanization is a prerequisite for India's modernization. How are Indian cities being redesigned to improve urban resilience and sustainability? What is required to make urbanization a growth driver?

- **Parag Agarwal**, Chairman, Supremus Group, India
- **Siddarth Ganeriwala**, Chief Executive Officer, Aura Integrated Solutions, India
- **Shazia Ilmi**, Member, Film Certification Appellate Tribunal, India
- **Henk Kool**, Managing Director, BIZ-Platform Netherlands, The Netherlands
- **Miguel Pinto Luz**, Vice Mayor of Cascais, Portugal
- **Nasser Munjee**, Chairman, DCB Bank, India
- **Manoj Patodia**, Managing Director, Prime Urban Development, India

Chaired by

- **Lou Marinoff**, Professor of Philosophy, The City College of New York, USA

Rural Development for Poverty Alleviation (Room D)

Over two-thirds of India's population presently live in rural areas and slow growth challenges the country's overall competitiveness. What innovative strategies will boost success in rural India? Will these alleviate poverty?

- **Krishan Khanna**, Chairman, i Watch, India
- **Miguel Alves Martins**, Executive Director, IES Social Business School, Portugal
- **Eugénio Viassa Monteiro**, Professor, AESE Business School, Portugal
- **Pieter Perrett**, Professor, University of Applied Sciences Northwestern Switzerland, Switzerland
- **Pareesh Rughani**, Director, Master Motivator, United Kingdom
- **Zarina Screwvala**, Founder & Managing Trustee, Swades Foundation, India

Chaired by

- **John B. Kidd**, Research Fellow, Aston Business School, United Kingdom

09.00-10.00 Opening Plenary: India and World Economic Outlook (Auditorium)

The world economy changes at an unprecedented pace as a result of hyper-connectivity and external shocks. What are the risks at the top of the global agenda in 2016-2017? How will the Indian economy perform?

- **Rahul Bajaj**, Chairman, Bajaj Auto, India
- **Eduardo Catroga**, Chairman, EDP, Portugal
- **Sunil Godhwani**, Chairman, Religare Enterprises, India
- **Sunil Kant Munjal**, Jt Managing Director, Hero MotoCorp, India
- **Fredrik Ragmark**, Chief Executive Officer, Medcover, Sweden

Chaired by

- **Chandrajit Banerjee**, Director General, CII, India

10.00-10.30 Contact Break

10.30-12.00 Boardroom Dialogue Sessions

Trading with Portugal, Investing in Cascais (Room A)

Despite Europe's current economic woes, the Portuguese economy is expected to grow in the years to come. What does the country's investment landscape look like? And how can Cascais in particular serve as hub for Indian investments?

- **Shikhar Aggarwal**, Joint Managing Director, Bls International, India
- **Luis Correia da Silva**, Managing Partner, Think Tour; Former Secretary of State, Portugal
- **Fernando Costa Freire**, Founder and President, Edeluc, Portugal
- **Miguel Horta e Costa**, Member of the Board, International Chamber of Commerce, Portugal
- **Rajiv I. Modi**, Chairman, Cadila Pharmaceuticals, India
- **Milton de Sousa**, President, Estoril Institute for Global Dialogue, Portugal
- **Aurobindo Xavier**, President, Lusophone Society of Goa, Portugal

Chaired by

- **Luis Filipe de Castro Henriques**, Member of the Board, aicep Portugal Global, Portugal

India in the Global Context (Room B)

Geopolitics and economics have been intertwined historically in India and the world. How are global geopolitical and economic shifts shaping India's future? And what is the impact on business in India and elsewhere?

- **Sanjay Budhia**, Managing Director, Patton Group of Companies, India
- **Neena Gill**, Member of the European Parliament, Belgium
- **Alejandro Litovsky**, Chief Executive Officer, Earth Security Group, United Kingdom
- **Bronislaw Misztal**, Ambassador of Poland to Portugal, Poland
- **Gavin Williams**, Partner, Herbert Smith Freehills, United Kingdom
- **Harjiv Singh**, Founder and Chief Executive Officer, Salwan Media, USA

Chaired by

- **Gunjan Sinha**, Chairman, MetricStream, USA



Foreign Multinationals in India (Room C)

A change in foreign investors' perception of India is becoming perceptible. What are the new conditions for foreign investors' success in India? What more is needed to unlock India's competitiveness to boost foreign direct investment?

- **Sharon Bamford**, Chief Operating Officer, Sannam S4, United Kingdom
- **Heinz Dollberg**, Executive Vice President (ret.), Allianz, Germany
- **Seann Nelipinath**, Chairman, India Chamber of Commerce, USA
- **Siddharth Sethi**, Co-founder and Chief Executive Officer, InfoBeans Systems, India
- **Arun Sharma**, Chief Investment Officer, IFC, USA
- **Yatindra R Sharma**, Managing Director, KHS India, India
- **Brajindar Mohan Singh**, Member of the Board, Anant Raj Limited, India

Chaired by

- **Chris Parsons**, Chairman India Practice, Herbert Smith Freehills, United Kingdom

Technology as Disruptor and Aggregator (Room D)

IT and other technology firms have been a mighty force for good in India. Now, the rapid expansion of digital and social technologies are beginning to reshape India's economy. How can India's high-tech entrepreneurs leverage information algorithms, big data and the mobile internet to accomplish shared goals?

- **Chandrakanth B. N.**, Founder and Chief Executive Officer, Pairee Infotech, India
- **Martin Haemmig**, Visiting Professor, Renmin University, China
- **Thanos Mitrelias**, Chief Executive Officer, Cavendish NanoTherapeutics, United Kingdom
- **Viresh Oberoi**, Chief Executive Officer, Mjunction Services, India
- **Sandip Sen**, Chief Executive Officer, Aegis, India
- **Mauro Xavier**, Government Director Western Europe, Microsoft, Portugal

Chaired by

- **Akshay Bhalla**, Partner, KPMG, India

12.00-12.30 Plenary: What is Next for EU-India Relations? (Auditorium)

The EU and India are committed to increase their trade flows of goods and services, as well as bilateral investment. What is the status of the planned Free Trade Agreement? What does BREXIT mean for India? And what are the building blocks for Europe and India's shared future?

- **Manuel Caldeira Cabral**, Minister of Economy, Portugal
- **V.K. Singh**, Minister of State for External Affairs and Overseas Indian Affairs, India

Chaired by

- **Jorge Braga de Macedo**, Professor, Nova School of Business and Economics; former Minister of Finance, Portugal

12.30-13.00 **Indian Business Leaders of the Year** (Auditorium)

Following tradition in the Horasis India Meeting, we will celebrate outstanding entrepreneurs who have been building and leading successful Indian firms.

Chaired by

- **Richard Rekhy**, Chief Executive Officer, KPMG India, India

13.00-14.00 **Networking Lunch** (Restaurant La Terrasse)

An opportunity to share ideas and insights in an informal setting promoting B2B exchange.

14.00-15.00 **Plenary: Globalization and the Rise of India** (Auditorium)

India as the new engine of globalization is changing the balance of investment, trade and prosperity worldwide. What does this mean for corporations, consumers, and civil society?

- **Rakesh Bharti Mittal**, Vice Chairman, Bharti Enterprises, India
- **Shobana Kamineni**, President-Designate, CII; Executive Vice-Chairperson, Apollo Hospitals Enterprise, India
- **Rajive Kaul**, Past President AIMA; Chairman, Nicco Group, India
- **Gunjan Sinha**, Chairman, MetricStream, USA

Chaired by

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland



15.00-16.30 Boardroom Dialogue Sessions

Make in India (Room A)

'Make in India' is one of the major national programmes launched by the Modi Government. How can India become the world's manufacturing hub? What strategies are required to unlock productivity and secure long-term economic growth?

- **Viveck Agarwal**, Co-founder, InDutch Ventures, The Netherlands
- **Kamal Bali**, Managing Director, Volvo India, India
- **Prasad Deshpande**, Managing Director, Dhruvdesh Metasteel, India
- **Arun Kumar Jagatramka**, Chairman, Gujarat NRE, India
- **Isabelle Joumard**, Senior Economist, OECD, France
- **Vijay Karia**, Chairman and Managing Director, Ravin Group, India
- **Rajiv I. Modi**, Chairman, Cadila Pharmaceuticals, India
- **Niraj Sharan**, Chairman and Chief Executive Officer, Aura, USA
- **Salil Singhal**, Chairman and Managing Director, PI Industries, India
- **Anirudh Tewari**, Principal Secretary Industries and Commerce, Government of Punjab, India

Chaired by

- **Richard Rekhy**, Chief Executive Officer, KPMG India, India

Employment, Skills and Education (Room B)

India is at a crossroads on human capital. How can the country implement basic education and lifelong learning that better prepare its youth and mid-career workforce with skills for today's and tomorrow's economy?

- **Parag Amin**, President, Radiqal, USA
- **Divyang Arora**, Program Manager, Central Square Foundation, India
- **Prabhu Gupta**, Executive Member of Board, Relational Analytics, United Kingdom
- **Srita Heide**, Chief Executive Officer, Srita Heide International, Germany
- **Steve Hill**, Director, The Open University, United Kingdom
- **Divya Lal**, Chief Operating Officer, Educomp Solutions, India
- **Venkat Matoory**, Chief Executive Officer, Junior Achievement of India, India
- **Luis Pedro Mota Soares**, Former Minister of Social Affairs, Portugal

Chaired by

- **Daniel Traca**, Dean, Nova School of Business and Economics, Portugal

Meeting the Infrastructure Challenge (Room C)

Poor infrastructure is a major impediment to India's economic growth. What is needed to accelerate the country's infrastructure development? And how will new models of blended finance close infrastructure gaps?

- **Daniel David**, Chief Executive Officer, Grupo SOICO, Mozambique
- **Niranjan Hiranandani**, Founder and Managing Director, Hiranandani Group, India
- **Rajiv Jain**, Chief Executive Officer, Mumbai International Airport, India
- **Dinesh Joshi**, Managing Director, Enterprise Infrastructure Pvt., India
- **Ravi K Mehrotra**, Executive Chairman, Foresight Limited, United Kingdom

Chaired by

- **Geoffrey Clements**, Chairman, The Commonwealth Association for Infrastructure Development, United Kingdom

Boosting Venture Capital (Room D)

Venture Capital is India's new driver of growth. How to support new ventures with time, space and cash? What incentives can the government offer? And how to embrace a start-up culture across the country?

- **Paulo Andrez**, President Emeritus, European Business Angels Association, Portugal
- **Harbeen Arora**, Chancellor, Rai University, India
- **Avi Basu**, Chief Executive Officer and Founder, Argolis, USA
- **António Mello Campello**, Managing Partner, Bluecrow Capital, Portugal
- **John Cook**, Chairman, Rock Lake Associates, Switzerland
- **Rajan Navani**, Vice Chairman, Jetline Group of Companies, India
- **Arjun Pratap**, Chief Executive Officer, EdgeNetworks, India
- **Ruchir Punjabi**, Founder, Langoor, Australia
- **Roopen Roy**, Chairman, Sumantrana, India

Chaired by

- **Alan Rosling**, Chairman, Griffin Growth Partners, Hong Kong SAR

16.30-17.00 Contact Break



17.00-18.30 Boardroom Dialogue Sessions

Moving up the Value Chain (Room A)

The world is witnessing the rise of Indian firms that have emerged at the forefront of entrepreneurship. What capabilities and strategies can help them enhance their competitive edge in today's volatile global landscape? How can innovation propel the Indian economy up the value chain?

- **Ramesh Datla**, Chairman, Elico, India
- **Ram Gidoomal**, Chairman, Traidcraft, United Kingdom
- **Stacy Kenworthy**, Chief Executive Officer, HellaStorm, USA
- **Sushil Premchand**, Managing Director, PRS Services, Switzerland
- **Amit Ratanpal**, Founder, BLinC Advisors, India
- **Pedro Santa Clara**, Professor, Nova Business School, Portugal
- **Abhi Shah**, Founder and Chief Executive Officer, Clutch Group, USA

Chaired by

- **Sudhir Jalan**, Chairman, Jalan Group, India

Implementing Financial Sector Reforms (Room B)

India's financial system has long been inadequate to fully support the country's dynamic economic growth. What models and reforms will boost India's financial sector? Will the new bankruptcy code make India an attractive investment destination? And what is the possible impact of M&A and asset reconstruction as well as strategic debt restructuring?

- **Ajay Arora**, Chief Executive Officer, Sidra Capital, United Arab Emirates
- **Alexander Batchvarov**, Managing Director, Merrill Lynch, United Kingdom
- **Alekh Dalal**, Founder, One Thirty Capital, India
- **Jiten H. Doshi**, Founder, Enam Asset Management Company, India
- **Praveen P Kadle**, Chief Executive Officer, Tata Capital, India
- **Mehul Sampat**, Chief Executive Officer, Latwalla Investments, India
- **Oltmann Siemens**, Advisory Board Member, International Finance Forum, China

Chaired by

- **John B. Kidd**, Research Fellow, Aston Business School, United Kingdom

The Quest for Green Energy (Room C)

To reignite economic and ecological development India is shifting towards renewables and cleantech. What solutions will radically improve environmental conditions in India? How to stimulate a new wave of low-carbon growth without high costs?

- **Jean-Philippe Devaux**, Director, Bern Economic Development Agency, Switzerland
- **Ratul Puri, Chairman**, Hindustan Power, India
- **Natalie Samovich**, Co-founder, Energopark Group, Portugal
- **Abhinav Sharan**, Founder and Chief Executive Officer, Aura Energy, India

Chaired by

- **Jorge Saraiva**, Chairman, Applied Dynamics, Portugal

Building Winning Brands (Room D)

Leading brands are among the most valuable companies in the world. What do they do differently and how do they position themselves across diverse markets? And what will it take to establish winning brands of Indian origin?

- **Jacob Joy, Director**, JJ Confectionery, India
- **Man Hin Choi**, Director, Estoril Sol, Portugal
- **Sunita Ajay Ramnathakar**, Director, Eudora Enterprise, India
- **Rodrigo Rodrigues**, Partner & Strategic Ideator, TorkeCC, Portugal
- **Anand Sen**, President TQM & Steel Business, Tata Steel, India
- **Tony Singh**, Managing Director, Pritam Group of Hotels, India
- **Marek Tukiendorf**, Rector, Opole University of Technology, Poland
- **Francisco Veloso**, Dean, Católica Lisbon School of Business & Economics, Portugal

Chaired by

- **Amit Dutta**, Managing Director, Quintessentially Lifestyle Services (India), India

18.30-19.30 Closing Plenary: Achieving Inclusive Growth (Auditorium)

India is developing new strategies and partnerships to lift growth and support economic rebalancing. Which economic development models will help India to achieve its growth agenda? Participants will highlight the recommendations and initiatives identified during the Horasis India Meeting to shape India's transformation.

- **Dilip Piramal**, Chairman, VIP Industries, India
- **José Maria Ricciardi**, Chief Executive Officer, Haitong Bank, Portugal
- **Ronnie Screwvala**, Founder, Unilazer Ventures, India

Summarized by

- **Daniel Traca**, Dean, Nova School of Business and Economics, Portugal

Chaired by

- **Naushad Forbes**, President, CII; Co-Chairman, Forbes Marshall, India
- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

19.30-19.40 Walk from the Estoril Congress Center to the Hotel Palácio Estoril

19.40-20.00 Reception (Hotel Palácio Estoril)

20.00-21.30 Closing Dinner: A Roadmap for Transition *Hosted by CII* (Hotel Palácio Estoril)

India is in the midst of monumental changes that will define its future and shape the course of global business for the rest of the 21st century. We engage in a conversation on the path forward for India through challenges and opportunities.

- **Chandrajit Banerjee**, Director General, CII, India
- **Carlos Carreiras**, President of Cascais, Portugal

Tuesday, 5 July 2016

09.00-13.00 A Morning in Cascais

Discover Cascais on this guided tour. Walk round the city and stroll through Cascais's colourful old town. We meet at 08.50 in the lobby of Hotel Palácio Estoril.



Participants



Name	Position	Organization	Country
Nuno Abrantes	President	Pingo Doce Distribuição Alimentar	Portugal
Rizwan Adatia	Chairman	COGEF	Mozambique
Anurag Agarwal	Co-Founder	Supremus Developers	USA
Parag Agarwal	Chairman	Supremus Group	India
Shikhar Aggarwal	Joint Managing Director	Bls International	India
Viveck Agarwal	Co-founder	InDutch Ventures	The Netherlands
Luis Mira Amaral	President (ret.)	Banco BIC	Portugal
Parag Amin	President	Radiqal LLC	USA
Paulo Andrez	President Emeritus	European Business Angels Association	Portugal
Ajay Arora	Chief Executive Officer	Sidra Capital	United Arab Emirates
Amitabh Arora	Director	Invest Western Switzerland	Switzerland
Divyang Arora	Program Manager	Central Square Foundation	India
Harbeen Arora	Chancellor	Rai University	India
Prabhakar Atla	Vice President	Cyient	India
Rahul Bajaj	Chairman	Bajaj Auto	India
Kamal Bali	Managing Director	Volvo India	India
Antony Bamford	Director	Geoprober	United Kingdom
Sharon Bamford	Chief Operating Officer	Sannam S4	United Kingdom
Chandrajit Banerjee	Director General	CII	India
Rahul Banerjee	Vice President	GVK	India
António José Gonçalves Barbeta	Director	About The Future, S.A.	Portugal
Avi Basu	CEO and Founder	Argolis	USA
Bernardo Correa de Barros	Member of the Board	Cascais Dinamica	Portugal
Alexander Batchvarov	Managing Director	Merrill Lynch	United Kingdom
Neha Berlia	Member of Management Board	Apeejay Styra Group	Switzerland
Sushma Paul Berlia	President	Apeejay Styra & Svrn Group	India
Akshay Bhalla	Partner	KPMG	India
Rakesh Bharti Mittal	Vice Chairman	Bharti Enterprises	India
Thomas Bohn	Managing Director	Greater Geneva Berne Area	Switzerland
Filipe de Botton	Chief Executive Officer	Logoplaste	Portugal

Sanjay Budhia	Managing Director	Patton Group of Companies	India
Manuel Caldeira Cabral	Minister of Economy	Government of Portugal	Portugal
António Mello Campello	Managing Partner	Bluecrow Capital	Portugal
José Manuel Carvalho	Director Marketing	Efacec Capital	Portugal
Eduardo Catroga	Chairman	EDP	Portugal
Chandrakanth B. N.	Founder and CEO	Pairee Infotech	India
Kavita Choudhry	Director, Europe	CII	India
Man Hin Choi	Director	Estoril Sol	Portugal
Pedro Santa Clara	Professor	Nova Business School	Portugal
Geoffrey Clements	Chairman	The Commonwealth Association for Infrastructure Development	United Kingdom
John Cook	Chairman	Rock Lake Associates	Switzerland
Judy Cormier	Managing Director	Judy Cormier Interiors	USA
Luis Correia da Silva	Managing Partner	Think Tour	Portugal
Alekh Dalal	Founder	One Thirty Capital	India
Anurag Dalmia	Vice Chairman	Dalmia Group of Companies	India
Dilip Dandekar	Chairman	Kokuyo Camlin	India
Ramesh Datla	Chairman	Elico	India
Vanitha Datla	Managing Director	Elico Healthcare Services	India
Daniel David	Chief Executive Officer	Grupo SOICO	Mozambique
Rupa Depi	Chairman	Rupa & Co.	India
Subhash Desai	Minister for Industries	Government of Maharashtra	India
Prasad Deshpande	Managing Director	Dhruvdesh Metasteel	India
Jean-Philippe Devaux	Director	Bern Economic Development Agency	Switzerland
Heinz Dollberg	Executive Vice President (ret.)	Allianz	Germany
Jiten H. Doshi	Founder and CIO	Enam Asset Management Company	India
Sunita Dube	Chairperson	MedscapeIndia	India
Amit Dutta	Managing Director	Quintessentially Lifestyle Services (India)	India
Naushad Forbes	Co-Chairman	Forbes Marshall	India
João Paulo Farinha Franco	President	APS	Portugal
Fernando Costa Freire	Founder and President	Edeluc	Portugal
Siddarth Ganeriwala	Chief Executive Officer	Aura Integrated Solutions	India
Ram Gidoomal	Chairman	Traidcraft	United Kingdom
Neena Gill	Member of the European Parliament		Belgium
Sunil Godhwani	Chairman	Religare Enterprises	India

Name	Position	Organization	Country
Nik Gowing	International Broadcaster		United Kingdom
Raunak Goyal	Managing Director	GGC Industries	India
Amara Ram Gujar	First Secretary	Embassy of India in Portugal	Portugal
Prabhu Guptara	Executive Member of Board	Relational Analytics	United Kingdom
Martin Haemmig	Visiting Professor	Renmin University	China
Manfred Hannich	Partner	KPMG	Germany
Marcus Heide	Media Advisor		Germany
Srita Heide	Chief Executive Officer	Srita Heide International	Germany
Luis Filipe de Castro Henriques	Member of the Board	aicep Portugal Global	Portugal
Steve Hill	Director	The Open University	United Kingdom
Niranjan Hiranandani	Founder and Managing Director	Hiranandani Group	India
Nicole Hirs	Director	Meyer Burger Technology	Switzerland
Marc A. Hoffmann	Chief Executive Officer	SMS group India	India
Miguel Horta e Costa	Member of the Board	International Chamber of Commerce Portugal	Portugal
Ian Howell	Director	The Open University	United Kingdom
Shazia Ilmi	Member	Film Certification Appellate Tribunal	India
Arun Kumar Jagatramka	Chairman	Gujarat NRE	India
Rajiv Jain	Chief Executive Officer	Mumbai International Airport	India
Sudhir Jalan	Chairman	Jalan Group	India
Dinesh Joshi	Managing Director	Enterprise Infrastructure Pvt.	India
Isabelle Joumard	Senior Economist	OECD	France
Jacob Joy	Director	JJ Confectionery	India
Praveen P Kadle	Chief Executive Officer	Tata Capital	India
Raghu Kailas	Managing Director	Unimo Exports	India
Shobana Kamineni	Executive Vice-Chairperson	Apollo Hospitals Enterprise	India
Dinesh Kanabar	Chief Executive Officer	Dhruva Advisors	India
Kartik Kapoor	Director	India Industrial Garment Machines	India
Vijay Karia	Chairman and Managing Director	Ravin Group	India
Rajive Kaul	Chairman	Nicco Group	India
Stacy Kenworthy	Chief Executive Officer	HellaStorm	USA
Krishan Khanna	Chairman	i Watch	India
John B. Kidd	Research Fellow	Aston Business School	United Kingdom

Seetu Kohli	Managing Director	Ace Maison	India
Henk Kool	Managing Director	BIZ-Platform Netherlands	The Netherlands
Anjani Kumar	Director	Ministry of External Affairs	India
Ashwani Kumar	Former Minister of Law and Justice		India
Gonçalo Lage	Executive Board Member	PME investments	Portugal
V. Lakshmikumaran	Managing Partner	Lakshmikumaran & Sridharan	India
Divya Lal	Chief Operating Officer	Educomp Solutions	India
Artur Lami	Director General	DGAE	Portugal
Gonçalo Salazar Leite	President	Secil	Portugal
Alejandro Litovsky	Chief Executive Officer	Earth Security Group	United Kingdom
João Santos Lucas	President	Mediplano	Portugal
Miguel Pinto Luz	Vice Mayor	Cascais	Portugal
Jorge Braga de Macedo	Professor	Nova School of Business and Economics	Portugal
Francisco Mantero	President	Portuguese Association for Economic Development and Cooperation	Portugal
Miguel Mantero	Chief of staff	City of Cascais	Portugal
Mohit Mardia	Director	Grace Castings	India
Lou Marinoff	Professor of Philosophy	The City College of New York	USA
Sanjay Mariwala	Managing Director	OmniActive Health Technolgoies	India
Miguel Alves Martins	Executive Director	IES Social Business School	Portugal
Miguel Roque Martins	Director	Maintrust Investment Consulting	Portugal
Venkat Matoory	Chief Executive Officer	Junior Achievement of India	India
Neetu Mehta	President	Pulse Nation	India
Ravi K Mehrotra	Executive Chairman	Foresight Limited	United Kingdom
Vasco José de Mello	President	Brisa	Portugal
Rajesh Menon	Deputy Director General	CII	India
Bronislaw Misztal	Ambassador of Poland to Portugal		Poland
Thanos Mitrelias	Chief Executive Officer	Cavendish NanoTherapeutics	United Kingdom
Rajiv I. Modi	Chairman	Cadila Pharmaceuticals	India
Rajiv R. Modi		Cadila Pharmaceuticals	India
Eugénio Viassa Monteiro	Professor	AESE Business School	Portugal
Luis Pedro Mota Soares		Former Minister of Social Affairs	Portugal
Sunil Kant Munjal	Jt Managing Director	Hero MotoCorp	India
Nasser Munjee	Chairman	DCB Bank	India

Name	Position	Organization	Country
Arunachalam Muruganantham	Chairman	Jayaashree Industries	India
Shai Lena Muthana	Deputy General Manager	TVS Logistics Services	India
Chitra Narayanan	Former Ambassador of India to Switzerland		India
Rajan Navani	Vice Chairman	Jetline Group of Companies	India
Seann Nelipinath	Chairman	India Chamber of Commerce	USA
Carlos Manuel Neves da Silva	Director	Navigator Paper Figueira	Portugal
Viresh Oberoi	Chief Executive Officer	Mjunction Services	India
Eduardo Guedes Oliveira	Director of International Affairs	GalP Energia	Portugal
José Diogo Horta Osório	Partner	Cuatrecasas, Gonçalves Pereira & Associados	Portugal
Orun Palit	Chief Investment Officer	Private Client Bank	Switzerland
Chris Parsons	Chairman, India Practice	Herbert Smith Freehills	United Kingdom
Manoj Patodia	Managing Director	Prime Urban Development	India
Nick Peacock	Partner	Herbert Smith Freehills	United Kingdom
Pieter Perrett	Professor	University of Applied Sciences Northwestern Switzerland	Switzerland
Nuno Pinto	Director	GalP Energia	Portugal
Dilip Piramal	Chairman	VIP Industries	India
Bernardo Pires de Lima	Director	Maintrust Investment Consulting	Portugal
Rajiv Podar	Chairman	Podar Enterprise	India
Charles-Eric Poussin	President	Essilor	Portugal
Sunil Prasad	Director General	Europe India Chamber of Commerce	Belgium
Arjun Pratap	Chief Executive Officer	EdgeNetworks	India
Sushil Premchand	Managing Director	PRS Services	Switzerland
Deepak Premnarayen	Chairman	ICS Group	India
Ruchir Punjabi	Founder	Langoor	Australia
Ratul Puri	Chairman	Hindustan Power	India
Fredrik Ragmark	Chief Executive Officer	Medicover	Sweden
António Ramalho	President	Portugal Infrastructures	Portugal
D. Ramlal	Director	City of The Hague	The Netherlands
Sunita Ajay Ramnathakar	Director	Eudora Enterprise	India
Amit Ratanpal	Founder	BLinC Advisors	India

Richard Rekhy	Chief Executive Officer	KPMG India	India
José Maria Ricciardi	Chief Executive Officer	Haitong Bank	Portugal
Frank-Jürgen Richter	Chairman	Horasis	Switzerland
Pedro Madeira Rodrigues	Secretary-General	International Chamber of Commerce Portugal	Portugal
Manuel Rodrigues	Member of Parliament, Former	Secretary of State for Finance	Portugal
Rodrigo Rodrigues	Partner & Strategic Ideator	TorkeCC	Portugal
Alan Rosling	Chairman	Griffin Growth Partners	Hong Kong SAR
Roopen Roy	Chairman	Sumantrana	India
Paresh Rughani	Director	Master Motivator	United Kingdom
Anilkumar Ruia	Managing Director	Kolhapur Sugar Mills	India
Natalie Samovich	Co-founder	Energopark Group	Portugal
Mehul Sampat	Chief Executive Officer	Latwalla Investments	India
Jorge Saraiva	Chairman	Applied Dynamics	Portugal
Sikander Sattar	President	KPMG Portugal	Portugal
Sumesh Sawhney	Partner	Lakshmikumaran & Sridharan	United Kingdom
Ronnie Screwvala	Founder	Unilazer Ventures	India
Zarina Screwvala	Founder & Managing Trustee	Swades Foundation	India
Manuel Sebastião	President	REN	Portugal
Anand Sen	President, TQM & Steel Business		Tata Steel India
Sandip Sen	Chief Executive Officer	Aegis	India
Rekha Sethi	Director General	All India Management Association	India
Siddharth Sethi	Co-founder and CEO	InfoBeans Systems	India
Abhi Shah	Founder and CEO	Clutch Group	USA
Abhinav Sharan	Founder and CEO	Aura Energy	India
Aanya Sharan	Ambassador	Horasis Young Visionaries	India
Niraj Sharan	Chairman and CEO	Aura	USA
Arun Sharma	Chief Investment Officer	IFC	USA
Atul Sharma	Managing Director	Lakshmikumaran & Sridharan	Switzerland
Yatindra R Sharma	Managing Director	KHS India	India
Oltmann Siemens	Member International Advisory Board	International Finance Forum	China
Augusto Santos Silva	Minister of Foreign Affairs		Portugal
Brajindar Mohan Singh	Member of the Board	Anant Raj Limited	India
Harjiv Singh	Founder and CEO	Salwan Media	USA

Name	Position	Organization	Country
Manraj Singh	PhD Candidate	Princeton University	USA
Mithlesh Kumar Singh	Senior Fellow	Apeejay Education Society	India
Sandeep Kumar Singh	Senior Editor	Indian Express	India
Satveer Singh	Chief Executive Officer	Singapore Angel Network	India
Tony Singh	Managing Director	Pritam Group of Hotels	India
V.K. Singh	Minister of State for External Affairs and Overseas Indian Affairs		India
Mayank Singhal	Managing Director	PI Industries	India
Salil Singhal	Chairman and Managing Director	PI Industries	India
Gunjan Sinha	Chairman	MetricStream	USA
K. Nandini Singla	Joint Secretary (Europe West)	Ministry of External Affairs	India
Piritta Sorsa	Division Head	OECD	France
Milton de Sousa	President	Estoril Institute for Global Dialogue	Portugal
Anirudh Tewari	Principal Secretary, Industries and Commerce	Government of Punjab	India
José Theotónio	President	Grupo Pestana	Portugal
Daniel Traca	Dean	Nova School of Business and Economics	Portugal
Marek Tukiendorf	Rector	Opole University of Technology	Poland
Isabel Vaz	Chief Executive Officer	Luz Saúde	Portugal
Francisco Veloso	Dean	Católica Lisbon School of Business & Economics	Portugal
Andreia Fernandes Ventura	President	Administração Arsenal Alfeite	Portugal
Dace Vinovska	Lecturer	Institute for Political Studies	Portugal
Rohit Wahi	Chief Executive Officer, India	FirstRand Bank	South Africa
Alison Ward	Chief Executive Officer	CottonConnect	United Kingdom
Gavin Williams	Partner	Herbert Smith Freehills	United Kingdom
Aurobindo Xavier	President	Lusophone Society of Goa	Portugal
Mauro Xavier	Government Director Western Europe	Microsoft	Portugal
Zhu Li	Director	Confucius Institute of University of Lisbon	Portugal



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