

## Horasis Global Meeting

27-30 May 2017, Cascais, Portugal

a Horasis leadership event  
under the patronage of the President of the Republic of Portugal

*Building Togetherness*

### Co-hosts:

City of Cascais

Estoril Conferences

Government of Portugal



*inspiring our future*

**Upcoming Horasis events:**

Horasis India Meeting	Interlaken, Switzerland, 25-26 June 2017
Horasis China Meeting	Sheffield, United Kingdom, 5-6 November 2017
Horasis Asia Meeting	Kolkata, India, 26-27 November 2017

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## *Building Togetherness*

### ■ **Co-hosts:**

City of Cascais  
Estoril Conferences  
Government of Portugal

### ■ **Co-chairs:**

Barbara Barrett	Chairman, Aerospace Corporation, USA
José Manuel Barroso	Former President of the European Commission, Portugal
Eduardo Catroga	Chairman, EDP, Portugal
Vijay Eswaran	Chairman, QI Group, Malaysia
CP Gurnani	Chief Executive Officer, Tech Mahindra, India
Alan Hassenfeld	Chairman, Hasbro, USA
Werner Hoyer	President, European Investment Bank, Luxembourg
Kevin G. Lynch	Vice Chairman, BMO Financial Group, Canada
José Antonio Martínez	Founder and Chief Executive Officer, The Science of Digital, Spain
Strive Masiwia	Founder and Chairman, Econet Wireless, South Africa
Rajiv I. Modi	Chairman, Cadila Pharmaceuticals, India
Kenneth S. Rogoff	Professor of Economics, Harvard University, USA
Evgeniya Shamis	Founder and Chief Executive Officer, Sherpa S Pro, Russia
Heinrich Weiss	Chairman, SMS Group, Germany
Ann Winblad	Managing Partner, Hummer Winblad Venture Partners, USA
Deborah Wince-Smith	President, United States Council on Competitiveness, USA
William Y. Zhang	Chairman, EU-China Municipal Development Commission, China

### ■ **Knowledge Partner:**

Estoril Sol  
KPMG

### ■ **Academic Partner:**

Nova School of Business and Economics

### **Institutional Partners:**

Turismo de Portugal  
aicep Portugal Global  
CIP – Confederation of Portuguese Business  
Global Innovator Conference (GIC)

# Welcome

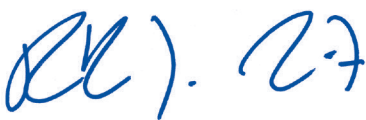
I warmly welcome you to the 2017 Horasis Global Meeting and sincerely hope that you will enjoy the discussions. My thanks go to the City of Cascais, the Portuguese Government and Estoril Conferences, a biannual series of events held in Cascais to discuss the challenges of globalization.

The Horasis Global Meeting aims to be the world's foremost annual gathering of business leaders who interact with heads of governments and key ministers as well as Nobel laureates and other thought leaders. The meeting's purpose is to advance solutions to the most critical challenges facing corporations today. Participants share a common interest in mapping our global economies.

Under the theme 'Building Togetherness', participants will share insights on the current state of the world which seems to become more fragile and fractious. Citizens around the world are less trusting of their governments, institutions and neighbours. We need to build a new togetherness, to raise our belief in our inventiveness and in our ability to overcome oppression.

The Horasis Global Meeting shall devise novel ideas to sustain and nurture our development in the future.

I wish you a thought-provoking and exceptional meeting.



Dr. Frank-Jürgen Richter  
Chairman  
Horasis: The Global Visions Community  
Switzerland



# Welcome

Dear friends,

it is with an enormous satisfaction that we welcome you to the Horasis Global Meeting. For the third time in three consecutive years, we host a Horasis event with open arms. This is starting to become a tradition – a healthy tradition. And, whereas on our previous editions we have discussed China and India in particular – their economies and strategic fields of activity – this year we address the debate on Global Geography.

On each edition, the cooperation between the Cascais City Council and Horasis has increased in success and ambition. The 2017 meeting clearly displays this ambition. We have put together two unprecedented debate forums and glued on the same calendar dates the Horasis Global Meeting and the Estoril Conferences.

This initiative will put Cascais in the centre of a worldwide debate for four days, including hundreds of hours of debate, with some political and trade agents from all around the planet gathered on the same stage.

Once upon a time, a famous US newspaper called Horasis a «miniature Davos». I apologise for my immodesty, but neither Cascais nor Horasis call for this comparison. In fact, we are not a «miniature» of anything. The relationship between Horasis and Cascais&Estoril is a relationship between two superlatives, regarding: ideas, hours of debate, speakers and the life quality they embrace for a few days. That this forum might be held in Cascais is, to us and to the world, a reason to be proud.

We seek to build bridges, instead of walls, aiming at a more competitive, sustainable, solidary and free world. Our motto is that we may be a better place to live in, be it for one day or a lifetime. And, in order to attain our ambition, we need to be the best place to invest in, to start a business or to raise a family. Those who repeatedly participate in Horasis, know what I am talking about. Those who do not know it yet, will soon find it out.



Carlos Carreiras  
Cascais Mayor

A blue ink handwritten signature of Carlos Carreiras. The signature is stylized and cursive, written over a horizontal line.

# Programme



<b>Saturday, 27 May</b> <i>Day one</i> <i>Hotel Miragem</i>	<b>Sunday, 28 May</b> <i>Day two</i> <i>Hotel Miragem</i>	<b>Monday, 29 May</b> <i>Day three</i> <i>Hotel Miragem/Congress Center/Casino</i>	<b>Tuesday, 30 May</b> <i>Day four</i> <i>Hotel Miragem</i>
	<b>08.00-09.30 Breakfasts: Updates</b> – Europe – Economic Growth	<b>07.30-08.45 Breakfasts: Opportunities</b> – Youth – Education – Defeating Corruption – Happiness – Art	<b>08.00-09.30 Breakfasts: The Future</b> – Economy – Work – Science – Society – Culture
	<b>10.00-11.30 Sessions: Updates</b> – Geopolitics – Values – Technology – Management – Trade	<b>09.00-10.00 Plenary</b> World Economic Outlook	<b>10.00-12.30 Sightseeing</b> A Morning in Cascais
	<b>11.30-12.30 Grand Opening</b> Welcome and introduction	<b>10.30-12.00 Sessions: Business</b> – Next Big Idea – Globalization – Knowledge – Cooperative Venturing – Smart Cities	
	<b>12.30-14.00 Lunches in Parallel</b> – Portugal – Global Citizenry – Networking Lunch	<b>12.00-13.30 Lunches in Parallel</b> – The New Fiction – Networking Lunch	
	<b>14.00-15.00 Plenary</b> Building Togetherness	<b>13.30-14.45 Sessions: Regional Agendas</b> – Asia – Africa – Latin America – The Middle East – Lusophone Countries	
	<b>15.00-16.00 Plenary</b> Developing the Digital Economy	<b>14.45-15.30 Transfer</b> Shuttles to Estoril Congress Center	
	<b>16.00-17.00 Plenary</b> Developing Trust	<b>15.30-16.45 Plenary</b> Middle Way	
	<b>17.30-19.00 Sessions: Togetherness</b> – Governance – Inclusiveness – Philanthropy – Cooperating Across Geographies – Bridging the Divide	<b>17.00-18.00 Plenary</b> The Power of Nobel Prizes	
		<b>18.00-18.30 Plenary</b> Migration and Democracy	
		<b>18.30-19.15 Plenary</b> Migration and Lusophony	
<b>18.30-19.30 Plenary</b> China and Europe	<b>19.30-22.00 Dinner</b> Power and Leadership	<b>19.15-20.00 Plenary</b> Modelling Sustainable Migration	
<b>19.30-21.00 Reception</b>	<b>22.00-23.00 Nobel Lecture</b> – Rajendra K. Pachauri	<b>20.15-22.30 Soirée (Casino)</b> Estoril Local Answers Award	

# Co-hosts of the Horasis Global Meeting

The **City of Cascais** is a coastal town and a municipality in Portugal, 30 kilometres west of Lisbon. It is a cosmopolitan suburb of the Portuguese capital and one of the richest municipalities in Portugal. The former fishing village gained fame as a resort for Portugal's royal family in the late 19th century and early 20th century. Nowadays, it is a popular vacation spot for both Portuguese and foreign tourists.

CASCAIS

The Charm of the Atlantic Coast

[www.visitcascais.com/en](http://www.visitcascais.com/en)

**Portugal** is the westernmost country of mainland Europe, being bordered by the Atlantic Ocean to the west and south and by Spain to the north and east. Most industries, businesses and financial institutions are concentrated in the Lisbon and Porto metropolitan areas. Since the 1990s, Portugal's public consumption-based economic development model has been changing to a system that is focused on exports, private investment and the development of the high-tech sector. Foreign Direct Investment (FDI) is considered a priority by the Government of Portugal.



GOVERNO DE  
PORTUGAL

MINISTÉRIO DOS NEGÓCIOS  
ESTRANGEIROS

[www.portugal.gov.pt/en](http://www.portugal.gov.pt/en)

The **Estoril Conferences** are a one-week series of events held in Cascais in May 2017. Held since 2009, the conferences are a meeting place of thinkers and other renowned personalities to discuss the most pressing issues related to globalization. The 2017 Horasis Global Meeting marks the inaugural event of the conference week.

ESTORIL  
CONFERENCE | GLOBAL CHALLENGES,  
LOCAL ANSWERS

[www.estorilconferences.com](http://www.estorilconferences.com)

## Acknowledgements:

Horasis would like to thank its partners for their support of the 2017 Horasis Global Meeting.

## Knowledge Partners:

**Estoril Sol** is a Portugal-based holding company engaged in the leisure and tourism sector. Through its subsidiaries and associated companies, the Company is involved in the operation of casinos as well as in the management of real estate properties in the tourism sector.

[www.estoril-solsgps.com](http://www.estoril-solsgps.com)



**KPMG** is a global network of independent member firms offering audit, tax and advisory services. The firms work closely with clients, helping them to mitigate risks and grasp opportunities. KPMG member firms can be found in 152 countries. Collectively they employ more than 189,000 people across a range of disciplines. Sustaining and enhancing the quality of this professional workforce is KPMG's primary objective. Wherever our firms operate, we want them to be no less than the professional employers of choice.

[www.kpmg.com](http://www.kpmg.com)



## Academic Partner:

The **Nova School of Business and Economics** is the most prestigious Business School in Portugal and a leading Business School in Europe. Nova School of Business and Economics is one of the few business schools in the world with triple crown accreditation. Our high-quality and innovative courses are geared to providing the knowledge and skills required, and are regularly reviewed to aim at best practice. Our teaching is rigorous, and benefits from the stimulus of a wide range of electives, international recruitment and exchange programs.

[www.novasbe.unl.pt](http://www.novasbe.unl.pt)







## Institutional Partners:

**Turismo de Portugal** is the central public authority responsible for promotion, enhancement and sustainability of Tourism activities in Portugal, aggregating within a single entity all the institutional competencies related to stimulation of tourism activities, from the supply sector to demand. Using its privilege relationship with other public bodies and economic agents in Portugal and abroad, Turismo de Portugal is dedicated to fulfilling its objective of strengthening tourism as one of the core growth engines of the Portuguese economy



[www.turismodeportugal.pt](http://www.turismodeportugal.pt)

**aicep Portugal Global** is a government business entity focused in encouraging the best foreign companies to invest in Portugal and contribute to the success of Portuguese companies abroad in their internationalization processes or export activities.



aicep Portugal Global

[www.portugalglobal.pt](http://www.portugalglobal.pt)

**CIP – Confederation of Portuguese Business** is the most representative Business Confederation in Portugal, a strong, homogenous and comprehensive associative employer structure, able to effectively defend and represent the interests of Portuguese companies in Portugal and abroad. CIP is also an agent of change, contributing to the progress of market economy and private initiative, advocating that social dialogue is a means of promoting social and economic cohesion.



[cip.org.pt/en/](http://cip.org.pt/en/)

The **Global Innovator Conference (GIC)** is a global innovation communication platform initiated by YINTELLIGENCE Community and co-founded by the China Council for the Promotion of International Trade (CCPIT), China Chamber of International Commerce (CCOIC) and APEC China Business Council (ACBC). GIC is now serving as an influential international cross-industry platform for global innovators and is dedicated to connecting global innovation resources.



[www.thegic.cn](http://www.thegic.cn)

# Programme

Saturday, 27 May 2017

Arrival and check-in at Hotel Cascais Miragem, Avenida Marginal n.8554, Cascais

14.00-22.00 **Registration** (Hotel Cascais Miragem)

18.30-19.30 **China and Europe – Joining Hands for Innovation** (Sala III)

*This session was developed in partnership with the Global Innovator Conference*

China is at a critical juncture of its economic transition: the country is developing into a major force in entrepreneurship and innovation. Europe could beneficially engage with China to promote creativity jointly in manufacturing and also in the services sector. What are the areas of shared interests between China and Europe to promote this bilateral cooperation?

- **Keith Burnett**, Vice-Chancellor, University of Sheffield, United Kingdom
- **Fernando Costa Freire**, Managing Partner, Edeluc; Vice President, Portuguese-Chinese Chamber of Commerce & Industry, Portugal
- **Huang Shuo**, Chief Executive Officer, Linkface Technology, China
- **Tan Guofeng**, Partner, Cybernaut Green Tech Investment, China
- **Xu Lingjiang**, Managing Director, Fosun Group, China

*Welcome by*

- **Cai Run**, Ambassador of China to Portugal, China

*Introduced by*

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland
- **Jiang Li**, Founder, Global Innovator Conference, China

*Chaired by*

- **Luigi Gambardella**, President, ChinaEU, Belgium

19.30-21.00 **Welcome Reception** (Oasis Terrace)

Participants are invited to meet in an informal atmosphere upon arrival. From the hotel's terrace, high above the seashore, spectacular views on the ocean and the City of Cascais are guaranteed.



## Sunday, 28 May 2017

from 07.00 **Registration** (Hotel Cascais Miragem)

### 08.00–09.30 **Breakfast Update – Debating the Future of Europe** (Sala Cascais)

The inaugural Horasis Global Meeting was held in the UK in 2016, just a few days prior to the UK referendum. The initial BREXIT shock and subsequent waning of togetherness affected all global institutions: how did it settle down? What does the future hold for the European Union? What are the visions that will change Europe for the better?

- **Augusto Santos Silva**, Minister of Foreign Affairs, Portugal
- **José Manuel Barroso**, Former President of the European Commission; Former Prime Minister of Portugal, Portugal

*Comment by*

- **Larry Stone**, President, BT Group, United Kingdom

*Chaired by*

- **Raphael Minder**, Correspondent, New York Times, Spain

### 08.00–09.30 **Breakfast Update – Debating the Future of Growth** (Restaurant Sala II)

With the current economic and political uncertainties, budgets of both advanced and emerging economies are going to be under stress in years to come, creating an unfavourable environment for global economic growth. What are the key challenges that we are going to face? And what are the policy options for getting back to a path of buoyant economic growth?

- **Rogério Zandamela**, Governor, Central Bank of Mozambique, Mozambique
- **Victor Zoubarev**, Deputy, State Duma, Russia

*Chaired by*

- **Nadim Habib**, Professor of Executive Education, Nova School of Business and Economics, Portugal

09.30–10.00 **Contact Break** (Foyer)

## 10.00–11.30 Update Sessions – Setting the Agenda

*The update sessions will review developments since last year's Horasis Global Meeting and will assess the critical challenges of mankind in the short and long term.*

### Update on Geopolitics (Sala VI)

There are huge geopolitical crises round the globe. Global risks are not only interconnected, but also have systemic impacts. What are the major issues today where we come from? What is needed to stabilise the world?

- **Mirwais Alizai**, Chief Executive Officer, Grand Technology Resources, Afghanistan
- **Harry Anastasiou**, Professor, Portland State University, USA
- **Moncef Belkhat**, Vice President of Casablanca Region, Minister of Youth & Sport (ret); Morocco
- **António Mateus**, Presenter and Coordinator, Portuguese Public TV (RTP), Portugal
- **M. Salman Ravala**, Attorney, Criscione Ravala, USA
- **Tarek Tawfik**, President, Cairo Poultry Group, Egypt

*With a special address by:*

- **Pär Stenbäck**, Honorary Minister of State, Finland

*Chaired by*

- **Saruhan Hatipoglu**, Chief Executive Officer, BERI, USA

### Update on Values (Sala VII)

Values help societies to function and philosophical reflection ought to guide us to perfect human living. What new philosophical schools are on the rise? Which values are vital for our collective future? Should there be universal ethical standards?

- **Bruno Maçães**, Partner, Flint Global; Former Portuguese State Secretary, United Kingdom
- **António Moreira Teixeira**, President (ret.), European Distance and E-learning Network, United Kingdom
- **Manuel S. Pietra**, President and Chief Executive Officer, FreeBalance, USA
- **Miguel Szymanski**, Correspondent, der Freitag, Germany
- **Nuno Venturinha**, Assistant Professor of Philosophy, Nova University, Portugal

*With a special address by:*

- **Ashwani Kumar**, Former Minister of Law and Justice, India

*Chaired by*

- **Lou Marinoff**, Professor of Philosophy, City College of New York, USA



### Update on Technology (Sala III)

Digitisation is affecting all aspects of our lives. Robotisation is becoming more intense through artificial intelligence (AI) application. Are we losing our humanity or is technological infiltration an outcome of an aging world? Where will it end?

- **Basar Akpinar**, Chief Executive Officer and Co-Founder, P.I. Works, Turkey
- **Michael Altendorf**, Co-founder and Chief Executive Officer, Adtelligence, Germany
- **André Ferraz**, President and Co-Founder, In-LoCo Media, Brazil
- **João de Jesus Ferreira**, Member of the Board, Portuguese Order of Engineers, Portugal
- **Alexandre Nilo Fonseca**, Chief Executive Officer, A2D Consulting, Portugal
- **Clas Neumann**, Senior Vice President, SAP, Germany
- **Tony Raven**, Chief Executive, Cambridge Enterprise, United Kingdom

*Chaired by*

- **Stacy Kenworthy**, Chief Executive Officer, HellaStorm, USA

### Update on Management (Sala IV)

In uncertain economic times, responsible leadership takes on greater relevance than concerns about the multiple bottom lines. What are the new value drivers as the gears shift?

- **Doris Albisser**, Vice Chairman, EurAsia Competence, Switzerland
- **Krishna Bodanapu**, Chief Executive Officer, Cyient, India
- **Harald Einsmann**, Member of the Supervisory Board, Tesco, United Kingdom
- **Mark Hollingsworth**, Chief Executive Officer, The Nutrition Society, United Kingdom
- **Mottie Kessler**, Chairman, 2M Holdings, United Kingdom
- **Gonçalo Lage**, Executive Board Member, PME investments, Portugal
- **Paul Smith**, President and Chief Executive Officer, CFA Institute, USA

*Chaired by*

- **Mel Horwitch**, Dean, CEU Business School, Hungary

### Update on Trade (Sala V)

With lower barriers to the movement of goods, capital and people trade as a paramount engine of growth can prosper. With the failure of the Doha Round and an incessant increase in tariffs how can trade overcome roadblocks and support inclusive global growth?

- **Jeffries Briginshaw**, Chief Executive Officer, BritishAmerican Business, United Kingdom
- **Stéphane Frappat**, Member of the Board of Directors, Summa Group, Russia
- **Mats Hellström**, Former Minister for Foreign Trade, Sweden
- **Mahomed Iqbal**, Managing Partner, The Partnership, Portugal
- **Brian Pallas**, Chief Executive Officer and Founder, Opportunity Network, USA
- **Peter Somers**, Chief Executive Officer, SprintPack Group, Belgium

*Chaired by*

- **Kotaro Tamura**, Chief Executive Officer, Japan Strategic Initiative, Japan

### 11.30–12.30 **Grand Opening of the 2017 Horasis Global Meeting** (Sala I and II)

Delegates are invited to take part in the Grand Opening of the 2017 Horasis Global Meeting, one of the world's foremost annual gatherings of business leaders who interact with key government officials and eminent thought leaders. The meeting's theme 'Building Togetherness' is chosen as we believe that human beings have to join hands in order to sustain and nurture our development into the future. The Horasis Global Meeting is held in partnership with the City of Cascais, the Portuguese Government and Estoril Conferences.

- **Carlos Moedas**, European Commissioner for Research, Science and Innovation, Belgium
- **Manuel Caldeira Cabral**, Minister of Economy, Portugal

*Chaired by*

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland
- **Miguel Pinto Luz**, Vice Mayor, Municipality of Cascais, Portugal
- **Antonio Saraiva**, President, CIP - Confederation of Portuguese Business, Portugal

### 12.30–14.00 **Lunches in Parallel**

#### **Update on Portugal** (Sala Cascais)

Despite Europe's current economic woes, the Portuguese economy is expected to grow in the years to come. What socio-economic strategies are pertinent to Portugal? How to stabilize the country's finances without tearing its social fabric apart? And what does Portugal's investment landscape look like?

- **Manuel Caldeira Cabral**, Minister of Economy, Portugal

*Comments by*

- **António Amorim**, Chief Executive Officer, Corticeira Amorim, Portugal
- **Luis Filipe de Castro Henriques**, Chief Executive Officer, aicep Portugal Global, Portugal

*Chaired by*

- **Anne McElvoy**, Policy Editor, The Economist, United Kingdom

#### **Aiming for Global Citizenry** (Restaurant Gourmet)

Nations can aim for citizenry building upon accords which support democracy and a more equitable sharing of the benefits of globalisation. What is the role of the Commonwealth to advance togetherness? Baroness Scotland will champion the premises of global citizenry in these times of economic and political stress.

- **The Rt Hon Patricia Scotland QC**, Secretary-General, Commonwealth

*Comment by*

- **Rajive Kaul**, Chairman, Nicco Group, India

*Chaired by*

- **Jeremy Warner**, Assistant Editor, The Daily Telegraph, United Kingdom

#### **Networking Lunch** (Restaurant Oasis)

An opportunity to share ideas and insights in an informal setting.



#### 14.00–15.00 **Opening Plenary: Building Togetherness** (Sala I and 2)

With this opening plenary we will set the scene and provide the intellectual backbone for the Horasis Global Meeting. After years of falling trust in governments, business and institutions it is time to rebuild. We must embrace a new spirit, looking towards and embracing others. How do we make it begin – with belief in ourselves that will rebuild togetherness?

- **Eduardo Catroga**, Chairman, EDP, Portugal
- **Heinrich Weiss**, Chairman, SMS Group, Germany
- **Ann Winblad**, Managing Partner, Hummer Winblad Venture Partners, USA
- **Deborah Wince-Smith**, President, United States Council on Competitiveness, USA

*Introduced by*

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

*Chaired by*

- **Nik Gowing**, International Broadcaster, King's College London, United Kingdom

#### 15.00–16.00 **Plenary: Developing the Digital Economy** (Sala I and 2)

Technology and the ability to interconnect objects and people advances very quickly: on the roads, in the homes and between every device that has software. How do we imagine these digital connections will be used for work and play? What will be the economic and social benefit of widespread digitization?

- **Vijay Eswaran**, Chairman, QI Group, Malaysia
- **CP Gurnani**, Chief Executive Officer, Tech Mahindra, India
- **José Antonio Martínez**, Founder and Chief Executive Officer, The Science of Digital, Spain
- **Strive Masiwia**, Founder and Chairman, Econet Wireless, South Africa

*Chaired by*

- **Christian Rast**, Partner and Head of Global Data & Analytics, KPMG, Germany

#### 16.00–17.00 **Plenary: Developing Trust** (Sala I and 2))

Leaders often promise much yet fail to deliver, sometimes because of global events beyond their control. The people often become disillusioned, without hope. How may we develop trust, faith and togetherness to enable progress that can absorb economic, political and spiritual surprises originating locally or globally?

- **Elder Neil L. Andersen**, Member of the Quorum of the Twelve Apostles, The Church of Jesus Christ of Latter-day Saints, USA
- **Cardinal Peter K. A. Turkson**, Prefect, Dicastery for Promoting Integral Human Development, Vatican City
- **Canon Sarah Snyder**, Archbishop of Canterbury's Adviser for Reconciliation, United Kingdom
- **Abdool Magid Vakil**, President, Islamic Community of Lisbon, Portugal

*Chaired by*

- **Brian J. Grim**, President, Religious Freedom & Business Foundation, USA

#### 17.00–17.30 **Contact Break** (Foyer)

### 17.30–19.30 Boardroom Dialogue Sessions: Togetherness

*In these sessions the participants shall consider how we can begin to pull together for the common good, to become less selfish. We are to map out where we may be headed and how we may plan progress coherently.*

#### Enabling Good Governance (Sala VI)

Transparent, ethical governance based on togetherness is being sought globally, in the corporate world as well as in society. But is being ‘good’ just a pious wish? Can we learn to care for others thus develop better ethical governance naturally? Have we the time, or need we trigger more laws and regulations?

- **Florence Bindelle**, Secretary General, European Issuers, Belgium
- **Thomas Eymond-Laritz**, Executive Director, APCO Worldwide, United Kingdom
- **Barbara Fischer**, Founder, Arena Ventures, Switzerland
- **Brian C. Henderson**, Founding Partner, Henderson International Advisors, USA
- **Ian Mcdougall**, Executive Vice President, LexisNexis, USA
- **Jorim Schraven**, Director, Netherlands Development Finance Company (FMO), The Netherlands

*With a special address by:*

- **Yves Leterme**, Former Prime Minister of Belgium; Secretary-General, International IDEA, Sweden

*Chaired by*

- **Yilmaz Argüden**, Chairman, ARGE, Turkey

#### Developing Inclusiveness (Sala VII)

Too often men govern for the rights of other men excluding women – half the population – from this process. Our working populations are falling and all people need to be educated and respected. How to develop women’s rights consistently? What might this mean short-term for business operations?

- **Fakhri Ahmadov**, Managing Director, Ahmadoff & Company, United Kingdom
- **Rui Diniz**, Member of the Executive Board, José de Mello Saúde, Portugal
- **Isabel Ferreira**, Executive Board Member, Novo Banco, Portugal
- **Bruce Muirhead**, Chief Executive Officer, Eidos, Australia
- **Ren Siyi**, Founder and Chief Executive Officer, Tea Plays, China
- **Shireen Shelleh**, Managing Director, Center for Engineering and Planning, Palestine

*With a special address by:*

- **Elisabeth Rehn**, Honorary Minister of State, Finland

*Chaired by*

- **Linda Pereira**, Chief Executive Officer, CPL Events, Portugal





### **Philanthropy – Making a Difference (Sala III)**

Business leaders can make a difference through the savvy deployment of money, skills and time. How to combine wealth creation with societal goals? And how best to structure that effort?

- **Noel Akpata**, Chief Executive Officer, Stratex Pro, Nigeria
- **Puneh Ala'i**, Founder and Executive Director, For The Unseen, USA
- **Pedro Santa Clara**, Professor, Nova School of Business and Economic, Portugal
- **Volkert Doeksen**, Founder, AlpInvest Partners, The Netherlands
- **Fernando Costa Freire**, Managing Partner, Edeluc, Portugal
- **Metin Guvener**, Chairman, Triangle Group, United Kingdom
- **Miguel Neiva**, Founder and President, ColorADD, Portugal
- **Daniel Schwartz**, Chief Executive Officer, Porticus, The Netherlands

*Chaired by*

- **Esteban Gómez Nadal**, Managing Partner, Palladium, UAE

### **Cooperating Across Geographies (Sala IV)**

Entrepreneurs and politicians express themselves forcibly, sometimes unexpectedly: but it falls to their cadre to make things work. How can we develop enough leaders with international skills to promote cooperative partnerships to support disruptive innovation as globalization increases?

- **Julio Andrade**, Vice Mayor of Malaga, Spain
- **João Barros**, Founder and Chief Executive Officer, Veniam, Portugal
- **Sham Bathija**, Senior Economic Adviser to the President of Afghanistan, Afghanistan
- **Steven Braekeveldt**, Chief Executive Officer, Continental Europe, Ageas, Belgium
- **Simon Galpin**, Managing Director, Bahrain Economic Development Board, Bahrain
- **Isinay Kemmler**, Founder and Chief Executive Officer, Global Success, Germany
- **Alex Polynov**, Co-founder, Founderfellows, Russia
- **Ricardo Marvão**, Co-founder, Beta-I, Portugal
- **Wang Jincheng**, Director, Confucius Institute of University of Lisbon, Portugal

*Chaired by*

- **Parag Amin**, President, Radiqal, USA

### **Bridging the Divide: From Rhetoric to Action (Sala V)**

Clear targets exist in confronting poverty, conflict and environmental deprivation. Is the world ready to realise the Sustainable Development Goals? How to finance for development? Which economic development models will efficiently address income inequality?

- **Lawrence Bloom**, Secretary General, Be Earth Foundation, United Kingdom
- **Fan Shenggen**, Director General, International Food Policy Research Institute, USA
- **Sonu Shivdasani**, Chairman, Soneva, Thailand
- **Diana Skelton**, Deputy Director General, ATD Fourth World, France
- **Pedro Vasco**, Chief Executive Officer & Co-Founder, Unbabel, Portugal
- **Virgilio Viana**, Chief Executive Officer, Sustainable Amazon Foundation, Brazil
- **Michael Wilson**, Managing Partner, The Migson Group, Ghana

*Chaired by*

- **Axel Bugge**, Chief Correspondent, Reuters, Portugal

**19.00–19.30 Reception** (Foyer)

**19.30–22.00 Opening Dinner: Power and Leadership for a New Era of Togetherness** (Sala I and II)

Power is granted to leaders by their people but the perception of inequality is rising. Individuals feel constrained, dissent increases, maybe bursting out. How to master the situation, ultimately building togetherness? How may we do this while accepting widely differing political, economic and developmental bases?

- **António Costa**, Prime Minister of Portugal, Portugal

*Chaired by*

- **Norman Pearlstine**, Vice Chairman, Time Inc., USA

**22.00–23.00 A Journey of Advocacy with Rajendra K. Pachauri** (Sala III)

Rajendra K. Pachauri shared the 2007 Nobel Peace Prize on behalf of the Intergovernmental Panel on Climate Change (IPCC) with former US Vice-President Al Gore to acknowledge their work on measures to combat climate change. In particular Dr. Pachauri set up the ‘Lighting a Billion Lives’ initiative to facilitate clean energy in remote places. Dr. Pachauri will illustrate how this work has benefited poor people.

- **Rajendra K. Pachauri**, President, World Sustainable Development Forum (WSDF), India

*Chaired by*

- **Ricardo Costa**, Managing Director, Expresso, Portugal

## Tuesday, 29 May 2017

from 07.30 **Registration** (Hotel Cascais Miragem)

### 07.30–08.45 **Breakfast Sessions: Creating Opportunities**

*We now shall consider how we may overcome pinch-points and hurdles acting against progress and the development of opportunities. How can governments and businesses shape new destinies?*

#### **Empowering Youth** (Sala VI)

Around the world, youth are driving change. At the same time, many young citizens are disengaged having lost hope in the future. What can be done to empower the youth providing the opportunities they need? And how can the youth inspire the world to bring about the change they want?

- **Miguel Santo Amaro**, Co-founder, UniPlaces, Portugal
- **Jan René Fricke**, Founder, Next Generation Forum, Germany
- **Venkat Matoory**, Chief Executive Officer, Junior Achievement of India, India
- **Daniela Mira**, Chief Operating Officer, Maria Cristina Foundation, Portugal
- **Akinori Niimi**, Managing Partner, ACA Investments, Japan
- **Lawrence Pratchett**, Dean of Business, Law and Government, University of Canberra, Australia
- **Rodrigo Rodrigues**, Partner & Strategic Ideator, TorkeCC, Portugal

*Chaired by*

- **Allan Päll**, Secretary General, European Youth Forum AISBL, Belgium

#### **Educating to Shape the Future** (Sala VII)

Education is an important pillar to create personal fulfilment as well as togetherness in society. What metrics exist? How to ensure all teachers teach well? What education modes are possible in different sectors in different cultures? What may be available in the future?

- **Tiago Freire de Andrade**, President, BET – Bring Entrepreneurs Together, Portugal
- **Toomas Danneberg**, Vice Rector, Estonian Business School, Estonia
- **Mathew Jacobson**, Founder, Ducere, Australia
- **Paul Judge**, Alderman of the City of London, United Kingdom
- **Frédéric de Mevius**, Chairman, Verlinvest, Belgium
- **Ricardo Borges Rodrigues**, Professor, University Institute of Lisbon, Portugal
- **André G Shearer**, Chairman, Cape Classics, South Africa
- **Zhu Li**, Member of Council, China Society of World Economics, China

*Chaired by*

- **Keith Burnett**, Vice-Chancellor, University of Sheffield, United Kingdom

### Defeating Corruption (Sala III)

Corruption is pervasive across the world at all levels of society: but its effects fall most strongly on the poor. Regulation seems not to control it – will self-introspection do so? Or is a new spirit of working together for harmony a better mode?

- **Piers Cumberlege**, Chairman Europe, Veracity, United Kingdom
- **Jakub Klepal**, Executive Director, Forum 2000 Foundation, Czech Republic
- **John Cook**, Chairman, Rock Lake Associates, Switzerland
- **Luis Correia da Silva**, Managing Partner, Think Tour, Portugal
- **David J. Lipkin**, Correspondent, Forbes Israel, Israel
- **Ikram Sehgal**, Chairman, Pathfinder Group, Pakistan
- **Seamus Smyth**, Partner, Carter Lemon Camerons, United Kingdom

*Chaired by*

- **Brook Horowitz**, Chief Executive Officer, IBLF Global, United Kingdom

### Reaching and Increasing Happiness (Sala IV)

Throughout the world, people are looking for new models of actualization whilst the dominant model so far has been economic growth. Growth and prosperity might only be a means to an end – the ultimate goal is happiness. Is there a distinct source of happiness? And how do altruism and togetherness contribute to happiness?

- **Türker Bas**, Chairman and Professor, Sakarya University, Turkey
- **Heli Bathija, Director**, Geneva Foundation for Medical Education and Research, Switzerland
- **R. James Breiding**, Chief Executive Officer, Naissance Capital, Switzerland
- **Georg Dutschke**, Professor, Atlântica University, Portugal
- **Karen Guggenheim**, Co-founder and Chief Operations Officer, World Happiness Summit, USA
- **Arie M. Kacowicz**, Professor, Hebrew University of Jerusalem, Israel
- **Saskia Kunst**, Founder and Chief Executive Officer, Consiglio Corporate Development, The Netherlands
- **Ignacio Pérez Díaz**, Member of the Board, La Zagaleta, Spain
- **João Romão**, Founder, GetSocial, Portugal
- **António Branco Vasco**, Professor, University of Lisbon, Portugal

*Chaired by*

- **Luisa Godinho**, Assistant Professor, Autonomous University of Lisbon, Portugal

### Creating Art to Promote Togetherness (Sala V)

We often do not feel strongly enough that we are part of a larger world. Art can bridge differences and promote togetherness. Which role does art have to play in endorsing peace and mindfulness?

- **Bernardo Pinto de Almeida**, Professor, Faculty of Fine Arts, University of Porto, Portugal
- **Petra Becker**, Managing Director, International Art Bridge, Germany
- **Penelope Curtis**, Director, The Calouste Gulbenkian Museum, Portugal
- **Daisy Guo**, Co-founder, Tezign.com, China
- **Christiane Riedel**, Chief Operation Officer, Center for Art and Media Karlsruhe, Germany
- **Sanjit Sethi, Director**, Corcoran School of the Arts and Design, USA
- **Oltmann Siemens**, Trustee, Orient Institute, Germany

*Chaired by*

- **Miguel Branco**, Sculptor and Painter, Portugal

### 09.00–10.00 **Plenary: World Economic Outlook** (Sala I and II)

The world economy changes at an unprecedented pace as a result of hyper-connectivity and external shocks. What are the risks and opportunities at the top of the global economic agenda in 2017-2018? Which trends can participants of the Horasis Global Meeting discern? Which trends might enhance togetherness?

- **Alan G. Hassenfeld**, Chairman, Hasbro, USA
- **Kevin G. Lynch**, Vice Chairman, BMO Financial Group, Canada
- **Evgeniya Shamis**, Founder and Chief Executive Officer, Sherpa S Pro, Russia
- **William Y. Zhang**, Chairman, EU-China Municipal Development Commission, China

*Chaired by*

- **Robert Friedman**, Senior Editor, Bloomberg News, USA

### 10.00–10.30 **Contact Break** (Foyer)

### 10.30–12.00 **Boardroom Dialogue Sessions: Business as an Agent of Change**

*Businesses are presently perceived negatively, but they are the engines for growth, even harmony. What new modes and development models will rise to the top of the global economic agenda? How may the Horasis Global Meeting promote positive redevelopment?*

#### **The Next Big Idea** (Sala VI)

Decide today how tomorrow will look. What are the innovative opportunities for new breakthroughs? Which sectors, products and related investments may yield the best results for commerce and humankind? How might we evolve ourselves – individually or together as a group?

- **Scott Arpajian**, Chief Executive Officer, Softonic, Spain
- **Ulf Beyschlag**, Chief Executive Officer, Clipessence, Germany
- **José Damico**, Founder, SciCrop, Brazil
- **Robert H. Kahn**, Managing Director, Automated Financial Systems, USA
- **Marc Koska**, Founder, ApiJect, United Kingdom
- **Ted Pendleton**, Senior Vice President, AlphaPoint, USA
- **Paulo Trezentos**, Chief Executive Officer, Aptoide, Portugal

*Chaired by*

- **Pedro Oliveira**, Founder, Patient Innovation, Portugal

### **Managing Corporate Globalization (Sala VII)**

Firms from different geographies and industries have been using distinct ways to advance their presence on the world map. What are the best practices rising to global eminence? How to make sense of a world increasingly characterized by a lack of togetherness and consequently a pronounced de-globalization?

- **Bo Inge Andersson**, Chief Executive Officer, Bo Group Enterprises, USA
- **John Danilovich**, Secretary General, International Chamber of Commerce, France
- **Olav zu Ermgassen**, Managing Director, Ermgassen & Co, Germany
- **Sherif El-Gabaly**, Chairman, Polyserve Fertilizer and Chemical Group, Egypt
- **Heinz Haller**, Executive Vice President and President of Dow Europe, Middle East and Africa, Dow Chemical, Switzerland
- **Taliya Minullina**, Chief Executive, Tatarstan Investment Development Agency, Russia
- **Susanne Mueller Zantop**, Chairwomen, CEO Positions AG, Switzerland
- **James Song**, Managing Principal, Faircap Partners, Myanmar

*Chaired by*

- **Peter Williamson**, Professor, University of Cambridge, United Kingdom

### **Knowledge as a Public Good (Sala III)**

Entrepreneurship needs help from everyone – and knowledge abounds. Increasing a region or nation's capacity can be done through specific knowledge elicitation, but it is an acquired skill. Can we engage with social networking and technology to open up knowledge silos? What are the key issues to be addressed?

- **Yoanna Gouchtchina**, Founder and Chief Executive Officer, ZeeRabbit, Russia
- **Arda Kutsal**, Founder, Webrazzi, Turkey
- **Rob Leslie**, Founder, Sedicii, Ireland
- **Tim Mescon**, Executive Vice President, AACSB International, USA
- **Ernesto van Peborgh**, Founder and President, El Viaje de Odiseo, Argentina
- **Oliver Reichenstein**, Founder, Information Architects, Japan
- **Rajeev Singh**, Director General, Indian Chamber of Commerce, India
- **Mikhail Treyvish**, President, OmniGrade Universal Crowdsourcing Agency, Russia

*Chaired by*

- **Carlos Moreira**, Founder and Chairman, WISeKey, Switzerland

### **Advancing Cooperative Venturing (Sala IV)**

Venture Capital and Crowdfunding as the world economy's new drivers of growth are based on the principle of togetherness – financiers provide new ventures with time, space and cash. How to embrace a culture of cooperative financing across countries and regions?

- **Anton Grachev**, Chief Executive Officer, Kazan IT Park, Russia
- **Martin Haemmig**, Visiting Professor, Renmin University, China
- **Martin Lünendonk**, Co-founder and Chief Executive Officer, Finance Club, Germany
- **Rodrigo Menezes**, Managing Partner, Derraik & Menezes Associados, Brazil
- **Nuno Sebastião**, Chairman, FeedZai, USA
- **Carlos Silva**, Co-Founder, Seedrs, United Kingdom
- **Eddie Thai**, General Partner, 500 Startups Vietnam, Vietnam
- **Diederick van Thiel**, Chief Executive Officer, AdviceRobo, United Kingdom

*Chaired by*

- **James Fierro**, Founder and Chief Executive Office, ECO Capacity Exchange, United Kingdom

### **Smart Cities – Towards Digital Innovations and Inclusive Design (Sala V)**

Cities symbolize togetherness – they are growing at tremendous speed around the globe, creating inefficiencies in infrastructure, transportation, energy and health. What practices and policies are needed to build smart cities, embracing digital innovations and inclusive design?

- **Jan Stael von Holstein**, Visiting Professor, Hong Kong Polytechnic, Hong Kong SAR
- **John Manners-Bell**, Chief Executive Officer, Transport Intelligence, United Kingdom
- **Sergio A. Fernández de Córdova**, Chairman and Co-Founder, P3SmartCity & PVBLIC Foundation, USA
- **Magnus Qvant**, Secretary General, Resilient Regions Association, Sweden
- **Natalie Samovich**, Co-founder, Enercoutim, Portugal
- **Efi Stenzler**, Chairman, Jewish National Fund, Israel
- **Tan Chin Nam**, Chairman, Temasek Management Services, Singapore
- **Sein-Way Tan**, Chairman, Green World City Organization, Australia
- **Karen Tang**, Executive Director, The Better Hong Kong Foundation, Hong Kong

*Chaired by*

- **John B. Kidd**, Research Fellow, Aston Business School, United Kingdom

## **12.00-13.30 Lunches in Parallel**

### **The New Fiction: Populism, De-globalization and the End of Democracy (Sala Cascais)**

Do the globe's citizens wish for an age of de-globalisation? Is this to be an era of anti-establishment strongmen riding waves of populism, threatening institutions of global governance and geopolitics? Is democracy under threat? Shashi Tharoor and Norman Pearlstine will discuss the shifting sands of world order

- **Shashi Tharoor**, Chairman, Parliamentary Standing Committee on External Affairs, India

*Chaired by*

- **Norman Pearlstine**, Vice Chairman, Time Inc., USA

### **Networking Lunch (Restaurant Oasis and Restaurant Gourmet)**

An opportunity to share ideas and insights in an informal setting.

### 13.30-14.45 **Boardroom Dialogue Sessions: Developing Regional Agendas**

*Governments have agreed to aim very high with global initiatives on trade, climate change and sustainable development goals. What geo-policy changes are needed to affect change? Can cross-border solutions be flexible and meet global accords?*

#### **Strengthening Ties across Asia (Sala VI)**

China is developing its 'One Belt One Road' project along new overland and sea routes. What is the project's impact on the rest of Asia, from an economic and geopolitical point of view? How to support trade and build togetherness along the routes? What leadership development is needed?

- **Edgar Bullecer**, Co-founder and Chief Executive Officer, The Paglas Group, Philippines
- **Fang Tingting**, Co-Founder, Heyshop, China
- **Ji Bo**, Assistant Dean, Cheung Kong Graduate School of Business, China
- **Roger King**, Member of the Supervisory Board, Orient Overseas International, Hong Kong SAR
- **Chitra Narayanan**, Associate Fellow, Geneva Centre for Security Policy, Switzerland
- **Praful Talera**, Chief Executive Officer, Dynamic Logistics, India

*Chaired by*

- **Pranjal Sharma**, Anchor, Zee Network, India

#### **Boosting Africa's Competitiveness (Sala VII)**

Despite Africa's rapid growth over past years, inequality remains high and economic competitiveness is lagging behind other world regions. Which African nations might lead, which may follow, and which may need help? What might hinder change?

- **Miguel Azevedo**, Managing Director and Head of Investment Banking Africa, Citigroup, United Kingdom
- **Ruben Atekpe**, President, Mecowa Group, Ghana
- **Ana Bénard da Costa**, Researcher, Lisbon School of Economics and Management (ISEG), Portugal
- **Michael Hacking**, Chief Executive Officer and Founder, Motech SA, Switzerland
- **Kola Karim**, Chief Executive Officer, Shoreline Energy International, Nigeria
- **Miriam Malek**, West Africa Correspondent, Interfax Energy, Portugal
- **Alain Tschudin**, Executive Director, Good Governance Africa, South Africa

*Chaired by*

- **Manuel João Ramos**, Associate Professor, University Institute of Lisbon, Portugal

#### **Advancing Latin America's Transformation (Sala III)**

Latin America is at a crossroads. Some countries have taken decisive steps to foster meaningful growth initiatives, but there are still hurdles for others. What are the strategic priorities to trigger inclusive growth in Latin America? And what are the prospects for deepening Mercosur integration?

- **Christina M. Alfonso**, Chief Executive Officer, Madeira Global, USA
- **Marcelo de Andrade**, Partner, Earth Capital Partners, United Kingdom
- **Robert Capurro**, Chief Executive Officer, Canning House, United Kingdom
- **Everson S. Lopes**, Partner, Valor Capital Group, Brazil
- **Fernando Pinto**, Chief Executive Officer, TAP Portugal, Portugal
- **Pedro Vargas David**, Chief Executive Officer, Alpac Capital, Columbia

*Chaired by*

- **Alejandro Litovsky**, Chief Executive Officer, Earth Security Group, United Kingdom



### **Envisioning the Middle East's New Renaissance (Sala IV)**

Several hundred years ago Arabic states were harmonious and prosperous. How and by when might stability and renewed dynamics be reached? What are the local and global business opportunities following the region's new renaissance?

- **Abdulaziz A. Albakr**, President, Business Management Technology, Saudi Arabia
- **Tamer Bazzari**, Chief Executive Officer, Genero Capital, UAE
- **Ahmed Emara**, Founder and Group Chief Executive Officer, ReAya Holding, Saudi Arabia
- **AbdelGadir Warsama Ghalib**, Member of the Board, Bank of Bahrain and Kuwait, Bahrain
- **Mustafa Odeh**, Chairman, Dar Alhai for General Trading and Investment, Jordan
- **Bulent Tekmen**, Founder, Ininal, Turkey

*Chaired by*

- **Tariq Ahmed Nizami**, Founder and Chief Executive Officer, CEO Clubs Network Worldwide, UAE

### **Lusophone Countries: Partnering for Prosperity (Sala V)**

Relations amongst Portuguese speaking countries are burgeoning. How can Lusophone countries work together to address global and regional issues, and which would be the countries priorities? What are the strategic implications for trade and investment flows?

- **Salimo Abdula**, President, Intelec Holdings, Mozambique
- **Iris de Brito**, Chief Executive Officer, New Capital, Mozambique
- **Pedro Manuel de Oliveira Cardoso**, Chief Executive Officer, Banco Nacional Ultramarino, Macau
- **José Pedro Soeiro**, Group Chief Economist, Banco Atlântico, Angola
- **Aurobindo Xavier**, President, Lusophone Society of Goa, India

*Chaired by*

- **Jorge Braga de Macedo**, Professor, Nova School of Business and Economics; Former Minister of Finance, Portugal

## **14.45-15.30 Transfer to the Estoril Congress Center**

### **15.30-16.45 Horasis Summary Plenary: Taking the Middle Way (Estoril Congress Center)**

*This session was developed in partnership with Estoril Conferences.*

We live in a world of extremes and we become desensitized by distress. There might be a better way – a middle way – where we can discover common ground for peace, personally and universally. What will it take for us to become softer, more caring, and trusting – and being more together?

- **Barbara Barrett**, Chairman, Aerospace Corporation, USA
- **Werner Hoyer**, President, European Investment Bank, Luxembourg
- **Rajiv I. Modi**, Chairman, Cadila Pharmaceuticals, India
- **Kenneth S. Rogoff**, Professor of Economics, Harvard University, USA
- **Roman Shaykhutdinov**, Deputy Prime Minister, Republic of Tatarstan, Russia

*Introduced by*

- **Frank-Jürgen Richter**, Chairman, Horasis, Switzerland

*Chaired by*

- **Martin Ivens**, Editor, The Sunday Times, United Kingdom

## 16.45-17.00 Contact Break

## 17.00-18.00 Plenary: The Power of Nobel Prizes (Estoril Congress Center)

*This session was developed in partnership with Estoril Conferences.*

A Nobel Prize recognises advancement of human endeavour in Science, Culture and the Humanities: their recipients represent world-class achievement. Four Nobel Alumni will inform us how their prize helped others to generate togetherness as a force against ignorance and adversity.

- **Bernard Kouchner**, Founder, Médecins sans Frontières, France; Nobel Peace Prize 1999 on behalf of Médecins sans Frontières
- **Rajendra K. Pachauri**, President, World Sustainable Development Forum, India; Nobel Peace Prize 2007 on behalf of Intergovernmental Panel on Climate Change
- **José Ramos-Horta**, Nobel Peace Prize 1996; Former President of Timor-Leste, Timor-Leste
- **Jody Williams**, Nobel Peace Prize 1997; Chairperson, Nobel Women's Initiative, USA

*Chaired by*

- **Lawrence Gonzi**, Former Prime Minister of Malta, Malta

## 18.00-18.30 Global Dialogue: Migration and Democracy (Estoril Congress Center)

*This session was developed in partnership with Estoril Conferences.*

Is migration affecting democracy? And can, in any way, democracy affect migration? Some of the most recent democratic acts point to a clear answer: yes. Will migration contribute to the growing trend of illiberal democracies? Or can the challenge of migration serve as a democracy-enhancer tool?

- **Raffaele Simone**, Linguist and Philosopher, Italy
- **Kenan Malik**, Writer and Lecturer, United Kingdom

*Chaired by*

- **Pedro Magalhães**, Scientific Director, Foundation Francisco Manuel dos Santos, Portugal

## 18.30-19.15 Plenary: Migration and Lusophony (Estoril Congress Center)

*This session was developed in partnership with Estoril Conferences.*

In a globalized world where the advantages and disadvantages of integrated areas is one of the key discussions, language is a particular unifying bond. Portuguese is one of the most spoken languages in the world and the Lusophone space provides a distinguished example of mutual cooperation and empathy. How can this closeness provided by a common language be deepened?

- **Mário da Graça Machado**, Former Prime Minister, Mozambique
- **Hélder Vaz**, Ambassador of Guinea-Bissau to Portugal; Former Executive Director of the Community of Portuguese Speaking Countries, Guinea-Bissau

*Hosted by*

- **Carlos Carreiras**, Mayor, Municipality of Cascais, Portugal

*Chaired by*

- **Paulo Baldaia**, Director, Diário de Notícias, Portugal

**19.15–20.00 Plenary: Modelling Sustainable Migration** (Estoril Congress Center)

*This session was developed in partnership with Estoril Conferences.*

Wars, demographic imbalances, climate change will thrust more people into migration. Should we open our borders? What facts must be discussed with the citizens? What are the implications short and long-term? What are the implications for business?

- **Marcelo Rebelo de Sousa**, President of Portugal, Portugal

*With*

- **Carlos Carreiras**, Mayor, Municipality of Cascais, Portugal
- **Miguel Pinto Luz**, Vice-Mayor, Municipality of Cascais, Portugal
- **Daniel Traca**, Dean, Nova School of Business and Economics, Portugal
- **Teresa Violante**, Chairperson, Estoril Conferences, Portugal
- **Rohan Williamson**, Dean, Georgetown University McDonough School of Business, USA

**20.00–20.15 Walk from the Estoril Congress Center to the Casino Estoril**, Avenue Dr. Stanley Ho

**20.15–22.30 Soirée: Estoril Local Answers Award** (Casino Estoril)

The globe and its people are not as fractured as we may think. In lands ravaged by war, or natural disaster or in lands subject to economic or political uncertainty kindly acts take place. How do we inculcate stronger feelings of togetherness to enable personal, local and international growth through innovation, entrepreneurship and good ethics? The Estoril Local Answers Award is an award of granted to an initiative that helps raise awareness and solve global challenges at a local level.

*Award Delivered by*

- **Catarina de Albuquerque**, Executive Chair, UN Partnership Sanitation and Water for All, USA

**from 22.30 Shuttles to the Hotel Cascais Miragem**

## Tuesday, 30 May 2017

### 08.00–09.30 Breakfast Sessions: Modelling the Future – The World in 2100

*The sessions were developed in partnership with Estoril Conferences.*

At a time when dystopian futures lurk ahead, it is up to us to collectively imagine and build the future we want. We will reflect on the discussions of the last two days discussing the scenarios and solutions that have attracted our attention. How is the world going to look like in the year 2100? What critical and sustainable success factors need to be addressed to build togetherness?

#### Economy (Sala VIII)

Per capita income levels in the developed and developing world are stagnant. What forces will shape our economies in the coming decades? How to create sustained growth and possibly reposition the way capitalism works? What about the world economy in 2100?

- **Peter Armand**, Chief Executive Officer, AFCapital, Russia
- **Erik Berglof**, Professor, London School of Economics and Political Science, United Kingdom
- **Andreas Irmen**, Professor of Economics, University of Luxembourg, Luxembourg
- **Michele Orzan**, President, EuCham, Hungary
- **Jean-Michel Six**, Managing Director and Chief Economist, S&P Global Ratings, France
- **Leslie Young**, Professor, Cheung Kong Graduate School of Business, China

*Chaired by*

- **Jon Aarons**, Senior Managing Director, FTI Consulting, United Kingdom

#### Work (Sala IX)

Global demographics are changing; populations are aging yet also living longer. Robots are taking over low level work as well as augmenting high level skills. How might we fit ourselves to manage Industry 4.0 – a world of cyber-physical systems? How are we to re-think the nature of employment disrupting traditional patterns of education and possibly increasing self-employment?

- **Diego Alves**, Co-founder, KickUp Sports, Portugal
- **Paulo Andrez**, President Emeritus, European Business Angels Association, Portugal
- **Pat Milligan**, Senior Partner, Mercer, USA
- **Jacqueline Otten**, Professor, Hamburg University of Applied Science, Germany
- **Mirjana D. Perko**, Chairperson, inCon, Slovenia
- **Felix Ruiz**, Founder and Chairman, jobandtalent, Spain
- **Ninel Seniuk**, Director, Global Strategy Centre, Russia

*Chaired by*

- **Timothy J. Nichol**, Dean of Business School, Liverpool John Moores University, United Kingdom

### Science (Sala X)

Advances in science have enormous potential for transforming our planet – to curb disease, provide sources of energy and to streamline business. Which areas of future scientific inquiry have particular potential to elevate the resilience of our planet? What about science in 2100?

- **João Marques Gomes**, Chief Executive Officer, Nova Healthcare Initiative, Portugal
- **Dmitri Gromov**, Chairman, RTS Telecom, Russia
- **Natasha Lance Rogoff**, Founder and Chief Executive Officer, Ingredients for Education – KickinNutrition.TV, USA
- **Arad Rostampour**, Founder and Chief Executive Officer, Zenamins, USA
- **Jorge Saraiva**, Chairman, Applied Dynamics, Portugal
- **Katja Schenke-Layland**, Director, Fraunhofer Institute for Interfacial Engineering and Biotechnology, Germany
- **Stephen Vasconcellos-Sharpe**, Founder, Reboot the Future, United Kingdom

*Chaired by*

- **Jonathan Baillie**, Chief Scientist, The National Geographic Society, USA

### Society (Sala XI)

Doctrines and codes of togetherness helped society advance but, at the same time, shielded it from a remarkable realm of human interpretation. How can societies harness the best aspects of modernity and minimize the worst? What about global, national and regional societies in 2100?

- **João Andrade**, Head of Venture Capital, Banco de Investimento Global, Portugal
- **Pedro Duarte**, Director, Microsoft, Portugal
- **Joséphine Goube**, Chief Executive Officer, Techfugees, France
- **Simone Kimpeler**, Head of the Competence Center Foresight, Fraunhofer Institute for Systems and Innovation Research, Germany
- **Xie Yuanmo**, Artist and Graphic Facilitator, China

*Chaired by*

- **Shirlyne Quayle**, Founder and Managing Partner, SASI, USA

### Culture (Sala III)

Conflict often have cultural causes at their roots. The fear and hatred of the other often derives from unknown cultures. What role does cultural awareness play in promoting harmony between people of different upbringings? What about culture in 2100?

- **Pablo Bravo**, Ambassador of Spain (ret.), Spain
- **Nitin Datta**, Managing Partner, Chanks Business Services, United Kingdom
- **Colin Habberton**, Founder and Managing Director, Relativ Group, South Africa
- **Lord Michael Hastings**, Member of the House of Lords, United Kingdom
- **Henri Hie**, Professor, Polytechnic University of Hong Kong, Hong Kong

*Chaired by*

- **Eileen Aranda**, President, Claremont Lincoln University, USA

### 10.00–12.30 Sightseeing: A Morning in Cascais

Participants are invited to join a guided tour to explore the vibrant city of Cascais. Walk round the city and stroll through Cascais's colourful old town. We meet at 09.45 in the lobby of the Hotel Cascais Miragem.

# Participants



Name	Position	Organization	Country
<b>Jon Aarons</b>	Senior Managing Director	FTI Consulting	United Kingdom
<b>Salimo Abdula</b>	President	Intelec Holdings	Mozambique
<b>Fakhri Ahmadov</b>	Managing Director	Ahmadoff & Company	United Kingdom
<b>Noel Akpata</b>	Chief Executive Officer	Stratex Pro	Nigeria
<b>Basar Akpınar</b>	CEO and Co-Founder	P.I. Works	Turkey
<b>Puneh Ala'i</b>	Founder and Executive Director	For The Unseen	USA
<b>Abdulaziz A. Albakr</b>	President	Business Management Technology	Saudi Arabia
<b>Doris Albisser</b>	Vice Chairman	EurAsia Competence	Switzerland
<b>Catarina Albuquerque</b>	Executive Chair	UN partnership Sanitation and Water for All	Portugal
<b>Mirwais Alizai</b>	Chief Executive Officer	Grand Technology Resources	Afghanistan
<b>Christina M. Alfonso</b>	Chief Executive Officer	Madeira Global	USA
<b>Michael Altendorf</b>	Co-founder and CEO	Adtelligence	Germany
<b>Altino Álvares</b>	President	PIBHub	Portugal
<b>Aelestino Alves</b>	CEO and Co-founder	NMusic	Portugal
<b>Diogo Alves</b>	Co-founder	KickUp Sports	Portugal
<b>Miguel Santo Amaro</b>	Co-founder	UniPlaces	Portugal
<b>Parag Amin</b>	President	Radiqal	USA
<b>António Amorim</b>	Chief Executive Officer	Corticeira Amorim	Portugal
<b>Harry Anastasiou</b>	Professor	Portland State University	USA
<b>Elder Neil L. Andersen</b>	Member of the Quorum of the Twelve Apostles	The Church of Jesus Christ of Latter-day Saints	USA
<b>Bo Inge Andersson</b>	Chief Executive Officer	Bo Group Enterprises	USA
<b>João Andrade</b>	Head of Venture Capital	Banco de Investimento Global	Portugal
<b>Julio Andrade</b>	Vice Mayor of Malaga		Spain
<b>Marcelo de Andrade</b>	Partner	Earth Capital Partners	United Kingdom
<b>Tiago Freire de Andrade</b>	President	BET - Bring Entrepreneurs Together	Portugal
<b>Paulo Andrez</b>	President Emeritus	European Business Angels Association	Portugal
<b>Yilmaz Argüden</b>	Chairman	ARGE	Turkey
<b>Eileen Aranda</b>	President	Claremont Lincoln University	USA
<b>Peter Armand</b>	Chief Executive Officer	AFCapital	Russia
<b>Ruth Arnold</b>	Director	University of Sheffield	United Kingdom

<b>Scott Arpajian</b>	Chief Executive Officer	Softonic	Spain
<b>Ruben Atekepe</b>	President	Mecowa Group	Ghana
<b>Miguel Azevedo</b>	Managing Director and Head of Investment Banking Africa	Citigroup	United Kingdom
<b>Jonathan Baillie</b>	Chief Scientist	The National Geographic Society	USA
<b>Lalit Bakshi</b>	Chairman	Golden Eagle Group	Japan
<b>Paulo Baldaia</b>	Director	DN	Portugal
<b>Barbara Barrett</b>	Chairman	Aerospace Corporation	USA
<b>João Barros</b>	Founder and CEO	Veniam	Portugal
<b>José Manuel Barroso</b>	Former President of the European Commission		Portugal
<b>Türker Bas</b>	Chairman and Professor	Sakarya University	Turkey
<b>Heli Bathija</b>	Director	Geneva Foundation for Medical Education and Research	Switzerland
<b>Sham Bathija</b>	Senior Economic Adviser to the President of Afghanistan		Afghanistan
<b>Tamer Bazzari</b>	Chief Executive Officer	Genero Capital	UAE
<b>Petra Becker</b>	Managing Director	International Art Bridge	Germany
<b>Moncef Belkhaty</b>	Minister of Youth & Sport (ret)	Vice President of Casablanca Region	Morocco
<b>Erik Berglof</b>	Professor	London School of Economics and Political Science	United Kingdom
<b>Ulf Beyschlag</b>	Chief Executive Officer	Clipessence	Germany
<b>Florence Bindelle</b>	Secretary General	European Issuers	Belgium
<b>Lawrence Bloom</b>	Secretary General	Be Earth Foundation	United Kingdom
<b>Bo Yongjiang</b>	Director	Tianjin Shunshilin Advertisement and Communication Technology Co.	China
<b>Krishna Bodanapu</b>	Chief Executive Officer	Cyient	India
<b>Steven Braekeveldt</b>	CEO Continental Europe	Ageas	Belgium
<b>Miguel Branco</b>	Sculptor and Painter		Portugal
<b>Pablo Bravo</b>	Ambassador of Spain (ret.)		Spain
<b>R. James Breiding</b>	Chief Executive Officer	Naissance Capital	Switzerland
<b>Jeffries Briginshaw</b>	Chief Executive Officer	BritishAmerican Business	United Kingdom
<b>Iris de Brito</b>	Chief Executive Officer	New Capital	Mozambique
<b>Axel Bugge</b>	Chief Correspondent Portugal	Reuters	Portugal
<b>Edgar Bullecer</b>	Co-founder and CEO	The Paglas Group	Philippines
<b>Keith Burnett</b>	Vice-Chancellor	University of Sheffield	United Kingdom
<b>Manuel Caldeira Cabral</b>	Minister of Economy	Government of Portugal	Portugal
<b>Cai Run</b>	Ambassador of China to Portugal		China
<b>Robert Capurro</b>	Chief Executive Officer	Canning House	United Kingdom

Name	Position	Organization	Country
<b>Pedro Manuel de Oliveira Cardoso</b>	Chief Executive Officer	Banco Nacional Ultramarino	Macau SAR
<b>Carlos Carreiras</b>	Mayor of Cascais		Portugal
<b>Eduardo Catroga</b>	Chairman	EDP	Portugal
<b>Rehan N Chaudhri</b>	Principal	Peak XV Advisors	USA
<b>Chen Shuzhen</b>	Director	Landscape Planning and Design Institute of Tianjin City	China
<b>Man Hin Choi</b>	Director	Estoril Sol	Portugal
<b>M. Claire Chung</b>	General Manager	YOOX Net-A-Porter Group	China
<b>Pedro Santa Clara</b>	Professor	Nova Business School	Portugal
<b>John Cook</b>	Chairman	Rock Lake Associates	Switzerland
<b>Bernardo Correa de Barros</b>	Executive Member of Board	Cascais Dinamica	Portugal
<b>Luis Correia da Silva</b>	Managing Partner	Think Tour	Portugal
<b>Ana Bénard da Costa</b>	Researcher	Lisbon School of Economics and Management (ISEG)	Portugal
<b>António Luís Santos da Costa</b>	Prime Minister of Portugal		Portugal
<b>Ricardo Costa</b>	Managing Director	Expresso	Portugal
<b>Piers Cumberlege</b>	Chairman Europe	Veracity	United Kingdom
<b>Miguel Pina e Cunha</b>	Professor	Nova School of Business and Economics	Portugal
<b>Penelope Curtis</b>	Director	The Calouste Gulbenkian Museum	Portugal
<b>Elliot Daigneault</b>	President	BizBiz Share	Canada
<b>Toomas Danneberg</b>	Vice Rector for International Collaboration	Estonian Business School	Estonia
<b>José Damico</b>	Founder	SciCrop	Brazil
<b>John Danilovich</b>	Secretary General	International Chamber of Commerce	France
<b>Nitin Datta</b>	Managing Partner	Chanks Business Services	United Kingdom
<b>Ana Rita Varela Mota Delgado</b>	Director	Fosun	Portugal
<b>Filipe Diaz</b>	Adviser to the President	European Investment Bank	Belgium
<b>Ignacio Pérez Díaz</b>	Member of the Board	La Zagaleta	Spain
<b>Rui Diniz</b>	Member of the Executive Board	José de Mello Saúde	Portugal
<b>Volker Doeksen</b>	Founder	AlpInvest Partners	The Netherlands
<b>Miguel Munoz Duarte</b>	Professor	Nova School of Business and Economics	Portugal
<b>Pedro Duarte</b>	Director	Microsoft	Portugal
<b>Georg Dutschke</b>	Professor	Atlântica University	Portugal



<b>Harald Einsmann</b>	Member of the Supervisory Board	Tesco	United Kingdom
<b>Sherif El-Gabaly</b>	Chairman	Polyserve Fertilizer and Chemical Group	Egypt
<b>Ahmed Emara</b>	Founder and Group CEO	ReAya Holding	Saudi Arabia
<b>Olav zu Ermgassen</b>	Managing Director	Ermgassen & Co	Germany
<b>Vijay Eswaran</b>	Chairman	QI Group	Malaysia
<b>Thomas Eymond-Laritaz</b>	Executive Director	APCO Worldwide	United Kingdom
<b>Fan Shenggen</b>	Director General	International Food Policy Research Institute	USA
<b>Fang Tingting</b>	Co-Founder	Heyshop	China
<b>Feng Xue</b>	President	Tianjin Telemedicine Association	China
<b>Miguel Ferreira</b>	Professor	Nova School of Business and Economics	Portugal
<b>Alexandre Nilo Fonseca</b>	Chief Executive Officer	A2D Consulting	Portugal
<b>Leslie Foxhoven</b>	Chief Executive Officer	Aprisa Express	USA
<b>Fernando Costa Freire</b>	Managing Partner	Edeluc	Portugal
<b>Robert Friedman</b>	Senior Editor	Bloomberg News	USA
<b>Sergio A. Fernández de Córdova</b>	Chairman & Co-Founder	P3SmartCity & PVBLIC Foundation	USA
<b>André Ferraz</b>	President and Co-Founder	In-LoCo Media	Brazil
<b>Isabel Ferreira</b>	Executive Board Member	Novo Banco	Portugal
<b>João de Jesus Ferreira</b>	Member of the Board	Portuguese Order of Engineers	Portugal
<b>James Fierro</b>	Founder and CEO	ECO Capacity Exchange	United Kingdom
<b>Barbara Fischer</b>	Founder	Arena Ventures	Switzerland
<b>Thomas Fischer</b>	Correspondent	Neue Zürcher Zeitung (NZZ)	Switzerland
<b>Stéphane Frappat</b>	Member of the Board of Directors	Summa Group	Russia
<b>Jan René Fricke</b>	Founder	Next Generation Forum	Germany
<b>Simon Galpin</b>	Managing Director	Bahrain Economic Development Board	Bahrain
<b>Luigi Gambardella</b>	President	ChinaEU	Belgium
<b>Luisa Godinho</b>	Assistant Professor	Autonomous University of Lisbon	Portugal
<b>João Marques Gomes</b>	Chief Executive Officer	Nova Healthcare Initiative	Portugal
<b>Esteban Gómez Nadal</b>	Managing Partner	Palladium	UAE
<b>Lawrence Gonzi</b>	Former Prime Minister of Malta		Malta
<b>Joséphine Goube</b>	Chief Executive Officer	Techfugees	France
<b>Yoanna Gouchtchina</b>	Founder and CEO	ZeeRabbit	Russia
<b>Nik Gowing</b>	International Broadcaster	King's College London	United Kingdom
<b>Anton Grachev</b>	Chief Executive Officer	Kazan IT Park	Russia

Name	Position	Organization	Country
<b>Brian J. Grim</b>	President	Religious Freedom & Business Foundation	USA
<b>Dmitri Gromov</b>	Chairman	RTS Telecom	Russia
<b>Karen Guggenheim</b>	Co-founder and CEO	World Happiness Summit	USA
<b>Daisy Guo</b>	Co-founder	Tezign.com	China
<b>CP Gurnani</b>	Chief Executive Officer	Tech Mahindra	India
<b>Metin Guvener</b>	Chairman	Triangle Group	United Kingdom
<b>Martin Haemmig</b>	Visiting Professor	Renmin University	China
<b>Colin Habberton</b>	Founder and Managing Director	Relativ Group	South Africa
<b>Nadim Habib</b>	Professor of Executive Education	Nova School of Business and Economics	Portugal
<b>Michael Hacking</b>	CEO and Founder	Mocoh SA	Switzerland
<b>Heinz Haller</b>	Executive Vice President and President of Dow Europe, Middle East and Africa	Dow Chemical	Switzerland
<b>Alan G. Hassenfeld</b>	Chairman	Hasbro	USA
<b>Lord Michael Hastings</b>	Member of the House of Lords		United Kingdom
<b>Saruhan Hatipoglu</b>	Chief Executive Officer	BERI	USA
<b>Kirsty Hayes</b>	British Ambassador to Portugal		United Kingdom
<b>Mats Hellström</b>	Former Minister for Foreign Trade		Sweden
<b>Brian C. Henderson</b>	Founding Partner	Henderson International Advisors	USA
<b>Luis Filipe de Castro Henriques</b>	Chief Executive Officer	aicep Portugal Global	Portugal
<b>Henri Hie</b>	Professor	Polytechnic University of Hong Kong	Hong Kong
<b>Mark Hollingsworth</b>	Chief Executive Officer	The Nutrition Society	United Kingdom
<b>Jan Stael von Holstein</b>	Visiting Professor	Hong Kong Polytechnic	Hong Kong SAR
<b>Brook Horowitz</b>	Chief Executive Officer	IBLF Global	United Kingdom
<b>Mel Horwitch</b>	Professor	CEU Business School	Hungary
<b>Werner Hoyer</b>	President	European Investment Bank	Luxembourg
<b>Walter Hu</b>	Secretary General	EU China Municipal Commission	China
<b>Huang Chao</b>	Director	HengTong Submarine Power Cable Co.	China
<b>Huang Shuo</b>	Chief Executive Officer	Linkface Technology	China
<b>Mahomed Iqbal</b>	Managing Partner	The Partnership	Portugal
<b>Andreas Irmen</b>	Professor of Economics	University of Luxembourg	Luxembourg
<b>Martin Ivens</b>	Editor	The Sunday Times	United Kingdom
<b>Mathew Jacobson</b>	Founder	Ducere	Australia

<b>Ji Bo</b>	Assistant Dean	Cheung Kong Graduate School of Business	China
<b>Jin Zhiming</b>	General Manager	Jiangsu Huayi Technology Co.	China
<b>Jiang Li</b>	General Manager	Yintelligence Culture Communications	China
<b>Paul Judge</b>		Alderman of the City of London	United Kingdom
<b>Arie M. Kacowicz</b>	Professor	Hebrew University of Jerusalem	Israel
<b>Robert H. Kahn</b>	Managing Director	Automated Financial Systems	USA
<b>Simon Kamm</b>	Journalist		Portugal
<b>Kola Karim</b>	Chief Executive Officer	Shoreline Energy International	Nigeria
<b>Rajive Kaul</b>	Chairman	Nicco Group	India
<b>Isinay Kemmler</b>	Founder and CEO	Global Success	Germany
<b>Stacy Kenworthy</b>	Chief Executive Officer	HellaStorm	USA
<b>Mottie Kessler</b>	Chairman	2M Holdings	United Kingdom
<b>John B. Kidd</b>	Research Fellow	Aston Business School	United Kingdom
<b>Simone Kimpeler</b>	Head of the Competence Center Foresight	Fraunhofer Institute for Systems and Innovation Research	Germany
<b>Roger King</b>	Member of the Supervisory Board	Orient Overseas International	Hong Kong SAR
<b>Jakub Klepal</b>	Executive Director	Forum 2000 Foundation	Czech Republic
<b>Marc Koska</b>	Founder	ApiJect	United Kingdom
<b>Bernard Kouchner</b>	Founder	Médecins sans Frontières	France
<b>Kim Kreilgaard</b>	Director, Lisbon Office	European Investment Bank	Belgium
<b>Ashwani Kumar</b>	Former Minister of Law and Justice		India
<b>Saskia Kunst</b>	Founder & CEO	Consiglio Corporate Development	The Netherlands
<b>Arda Kutsal</b>	Founder	Webrazzi	Turkey
<b>Gonçalo Lage</b>	Executive Board Member	PME investments	Portugal
<b>Bernardo Pires de Lima</b>	Founding Partner	Lisbon Advisory Group	Portugal
<b>Ana Lourenço</b>	Correspondent	SIC Notícias	Portugal
<b>Rob Leslie</b>	Founder	Sedicii	Ireland
<b>Yves Leterme</b>	Former Prime Minister of Belgium		Belgium
<b>João Lima</b>	Bureau Chief – Portugal	Bloomberg News	Portugal
<b>David J. Lipkin</b>	Correspondent	Forbes Israel	Israel
<b>Alejandro Litovsky</b>	Chief Executive Officer	Earth Security Group	United Kingdom
<b>Liu Xinyan</b>	Senior Partner	Tisize & Partners	China
<b>Liu Ying</b>	Vice President	Linkface Technology	China
<b>Everson S. Lopes</b>	Partner	Valor Capital Group	Brazil
<b>Martin Lünendonk</b>	Co-founder and CEO	Finance Club	Germany

Name	Position	Organization	Country
Luo Ting	Senior Advisor	Tianjin Commercial Federation	China
Miguel Pinto Luz	Vice Mayor	Cascais	Portugal
Kevin G. Lynch	Vice Chairman	BMO Financial Group	Canada
Bruno Mações	Partner	Flint Global	United Kingdom
Jorge Braga de Macedo	Professor	Nova School of Business and Economics	Portugal
Pedro Magalhães	Scientific Director	Foundation Francisco Manuel dos Santos	Portugal
Miriam Malek	West Africa Correspondent	Interfax Energy	Portugal
Kenan Malik	Writer and Lecturer		United Kingdom
Iqbal G. Mamdani	Chairman	First Asian Investments	USA
John Manners-Bell	Chief Executive Officer	Transport Intelligence	United Kingdom
Francisco Mantero	President	Portuguese Association for Economic Development and Cooperation	Portugal
Lou Marinoff	Professor of Philosophy	City College of New York	USA
Hugo Marques	Economic Attaché	British Embassy Lisbon	United Kingdom
Jose Antonio Martinez	Founder and CEO	The Science of Digital	Spain
Miguel Alves Martins	Executive Director	IES Social Business School	Portugal
Ricardo Marvão	Co-founder	Beta-i	Portugal
Strive Masiwia	Founder and Chairman	Econet Wireless	South Africa
António Mateus	Presenter and Cordinator	Portuguese Public TV (RTP)	Portugal
Venkat Matoory	Chief Executive Officer	Junior Achievement of India	India
Ian Mcdougall	Executive Vice President	LexisNexis	USA
Anne McElvoy	Policy Editor	The Economist	United Kingdom
Emanuel Medeiros	Chief Executive Officer	ICSS Europe	Portugal
Rodrigo Menezes	Managing Partner	Derraik & Menezes Associados	Brazil
Tim Mescon	Executive Vice President	AACSB International	USA
Frédéric de Mevius	Chairman	Verlinvest	Belgium
Pat Milligan	Senior Partner	Mercer	USA
Raphael Minder	Correspondent	New York Times	Spain
Taliya Minullina	Chief Executive	Tatarstan Investment Development Agency	Russia
Daniela Mira	Chief Operating Officer	Maria Cristina Foundation	Portugal
Giuliana Miranda	Journalist	Folha	Brazil
Rajiv I. Modi	Chairman	Cadila Pharmaceuticals	India
Carlos Moedas	European Commissioner for Research, Science and Innovation		Belgium
Eugénio Viassa Monteiro	Professor	AESE Business School	Portugal

<b>Stephan Morais</b>	Executive Director	Caixa Capital	Portugal
<b>Carlos Moreira</b>	Founder and Chairman	WISeKey	Switzerland
<b>Duarte Moreira</b>	Managing Partner	Zeno Ventures	Switzerland
<b>Bruce Muirhead</b>	Chief Executive Officer	Eidos	Australia
<b>Shiv Shankaran Nair</b>	Executive Chairman	Suez Capital	Malta
<b>Chitra Narayanan</b>	Associate Fellow	Geneva Centre for Security Policy	Switzerland
<b>Natalia Nazarova</b>	Chairwomen	Online Effect	Germany
<b>Miguel Neiva</b>	Founder and President	ColorADD	Portugal
<b>Vítor Neto</b>	Vice President	AIP	Portugal
<b>Clas Neumann</b>	Senior Vice President	SAP	Germany
<b>Timothy J. Nichol</b>	Dean of Business School	Liverpool John Moores University	United Kingdom
<b>Akinori Niimi</b>	Managing Partner	ACA Investments	Japan
<b>Tariq Ahmed Nizami</b>	Founder and CEO	CEO Clubs Network Worldwide	UAE
<b>Mustafa Odeh</b>	Chairman	Dar Alhai for General Trading and Investment	Jordan
<b>Pedro Oliveira</b>	Founder	Patient Innovation	Portugal
<b>Jose Maria Ortiz</b>	Partner	Palladium	Spain
<b>Michele Orzan</b>	President	EuCham	Hungary
<b>Jacqueline Otten</b>	Professor	Hamburg University of Applied Science	Germany
<b>Ash Pachauri</b>	Senior Mentor	POP Movement	India
<b>Rajendra K. Pachauri</b>	President	World Sustainable Development Forum (WSDF)	India
<b>Jorge Pais</b>	Vice President	AIP	Portugal
<b>Allan Päll</b>	Secretary General	European Youth Forum AISBL	Belgium
<b>Brian Pallas</b>	CEO and Founder	Opportunity Network	USA
<b>Padma Panchapakesan</b>	Professor	ISCTE Business School	Portugal
<b>Johan Pardoel</b>	Member of the Board	Picnic Supermarkets	The Netherlands
<b>KyoungHoon Park</b>	General Manager	Jiangsu Hengtong Optic-Electric Co.	China
<b>Norman Pearlstine</b>	Vice Chairman	Time Inc.	USA
<b>Ernesto van Peborgh</b>	Founder and President	El Viaje de Odiseo	Argentina
<b>Vasco Pedro</b>	CEO & Co-Founder	Unbabel	Portugal
<b>Ted Pendleton</b>	Senior Vice President	AlphaPoint	USA
<b>Linda Pereira</b>	Chief Executive Officer	CPL Events	Portugal
<b>Isabel Perez</b>	Partner	Hsi	Brazil
<b>Mirjana D. Perko</b>	Chairperson	inCon	Slovenia
<b>Manuel S. Pietra</b>	President and CEO	FreeBalance	USA
<b>Bernardo Pinto de Almeida</b>	Professor	Faculty of Fine Arts, University of Porto	Portugal

Name	Position	Organization	Country
<b>Carolina Pinto</b>	Founder	Akadiru Ki'ik	Portugal
<b>Fernando Pinto</b>	Chief Executive Officer	TAP Portugal	Portugal
<b>Nuno Tiago Pinto</b>	Subeditor	Revista Sábado	Portugal
<b>Alex Polynov</b>	Co-founder	Founderfellows	Russia
<b>Lawrence Pratchett</b>	Dean of Business, Law and Government	University of Canberra	Australia
<b>Shirlyne Quayle</b>	Founder and Managing Partner	SASI	USA
<b>Magnus Qvant</b>	Secretary General	Resilient Regions Association	Sweden
<b>Manuel João Ramos</b>	Associate Professor	University Institute of Lisbon	Portugal
<b>José Ramos-Horta</b>	Former President of East Timor		Timor Leste
<b>Christian Rast</b>	Partner and Head of Global Data & Analytics	KPMG International	Germany
<b>M. Salman Ravala</b>	Attorney	Criscione Ravala	USA
<b>Tony Raven</b>	Chief Executive	Cambridge Enterprise	United Kingdom
<b>Oliver Reichenstein</b>	Founder	Information Architects	Japan
<b>Elisabeth Rehn</b>	Minister of State		Finland
<b>Ren Siyi</b>	Founder and CEO	Tea Plays	China
<b>Vítor Ribeirinho</b>	Deputy-Chairman	KPMG Portugal	Portugal
<b>Frank-Jürgen Richter</b>	Chairman	Horasis	Switzerland
<b>Christiane Riedel</b>	Chief Operation Officer	Center for Art and Media Karlsruhe	Germany
<b>Alison Roberts</b>	Correspondent	BBC	Portugal
<b>Gabriela Perez Rocchietti</b>	Co-founder	Innova Schools	Peru
<b>Vilmar Rocha</b>	Member	House of Deputies	Brazil
<b>Ricardo Borges Rodrigues</b>	Professor	University Institute of Lisbon	Portugal
<b>Rodrigo Rodrigues</b>	Partner & Strategic Ideator	TorkeCC	Portugal
<b>Kenneth S. Rogoff</b>	Professor of Economics	Harvard University	USA
<b>Natasha Lance Rogoff</b>	Founder and CEO	Ingredients for Education – KickinNutrition.TV	USA
<b>João Romão</b>	Founder	GetSocial	Portugal
<b>Arad Rostampour</b>	Founder and CEO	Zenamins	USA
<b>Felix Ruiz</b>	Founder and Chairman	jobandtalent	Spain
<b>Antonio Valero Solanellas</b>	General Manager	Dow Chemical Iberica	Spain
<b>Natalie Samovich</b>	Co-founder	Enercoutim	Portugal
<b>Jorge Próspero dos Santos</b>	Founding Partner	Lisbon Advisory Group	Portugal
<b>Jorge Santos</b>	Vice President	AIP	Portugal

<b>Antonio Saraiva</b>	President	CIP – Confederation of Portuguese Business	Portugal
<b>Jorge Saraiva</b>	Chairman	Applied Dynamics	Portugal
<b>Sikander Sattar</b>	President	KPMG Portugal	Portugal
<b>Katja Schenke-Layland</b>	Director	Fraunhofer Institute for Interfacial Engineering and Biotechnology	Germany
<b>Jorim Schraven</b>	Director	Netherlands Development Finance Company (FMO)	The Netherlands
<b>Daniel Schwartz</b>	Chief Executive Officer	Porticus	The Netherlands
<b>The Rt Hon Patricia Scotland QC</b>	Secretary-General	Commonwealth	
<b>Manuel Sebastião</b>	Member of the Board of Directors	REN	Portugal
<b>Nuno Sebastião</b>	Chairman	FeedZai	USA
<b>Ikram Sehgal</b>	Chairman	Pathfinder Group	Pakistan
<b>Ninel Seniuk</b>	Director	Global Strategy Centre	Russia
<b>Sanjit Sethi</b>	Director	Corcoran School of the Arts and Design	USA
<b>Evgeniya Shamis</b>	Founder and CEO	Sherpa S Pro	Russia
<b>Pranjal Sharma</b>	Anchor	Zee Network	India
<b>Roman Shaykhutdinov</b>	Deputy Prime Minister	Republic of Tatarstan	Russia
<b>André G Shearer</b>	Chairman	Cape Classics	South Africa
<b>Shireen Shelleh</b>	Managing Director	Center for Engineering and Planning	Palestine
<b>Sonu Shivdasani</b>	Chairman and CEO	Soneva	Thailand
<b>Oltmann Siemens</b>	Trustee	Orient Institute	Germany
<b>Augusto Santos Silva</b>	Minister of Foreign Affairs		Portugal
<b>Carlos Silva</b>	Co-Founder	Seedrs	United Kingdom
<b>Paulo Pereira da Silva</b>	President	Renova	Portugal
<b>Raffaele Simone</b>	Linguist and Philosopher		Italy
<b>Rajeev Singh</b>	Director General	Indian Chamber of Commerce	India
<b>Jean-Michel Six</b>	Managing Director and Chief Economist	S&P Global Ratings	France
<b>Diana Skelton</b>	Deputy Director General	ATD Fourth World: All Together in Dignity	France
<b>Paul Smith</b>	President and CEO	CFA Institute	USA
<b>Seamus Smyth</b>	Partner	Carter Lemon Camerons	United Kingdom
<b>Canon Sarah Snyder</b>	Archbishop of Canterbury's Adviser for Reconciliation		United Kingdom
<b>José Pedro Soeiro</b>	Group Chief Economist	Banco Atlântico	Angola
<b>Peter Somers</b>	Chief Executive Officer	SprintPack Group	Belgium
<b>James Song</b>	Managing Principal	Faircap Partners	Myanmar

Name	Position	Organization	Country
<b>Marcelo Rebelo de Sousa</b>	President of Portugal		Portugal
<b>Milton de Sousa</b>	Professor	Nova School of Business and Economics	Portugal
<b>Pär Stenbäck</b>	Honorary Minister of State		Finland
<b>Efi Stenzler</b>	Chairman	Jewish National Fund	Israel
<b>Larry Stone</b>	President	BT Group	United Kingdom
<b>Riku Sugie</b>	President	Shinsei Financial	Japan
<b>Miguel Szymanski</b>	Correspondent	der Freitag	Germany
<b>Praful Talera</b>	Chief Executive Officer	Dynamic Logistics	India
<b>Kotaro Tamura</b>	Chief Executive Officer	Japan Strategic Initiative	Japan
<b>Tan Chin Nam</b>	Chairman	Temasek Management Services	Singapore
<b>Colleen Tan</b>	Co-Founder	Global Fusion Capital	Singapore
<b>Tan Guofeng</b>	Partner	Cybernaut Green Tech Investment	China
<b>Sein-Way Tan</b>	Chairman	Green World City Organization	Australia
<b>Karen Tang</b>	Executive Director	The Better Hong Kong Foundation	Hong Kong
<b>Tarek Tawfik</b>	President	Cairo Poultry Group	Egypt
<b>António Moreira Teixeira</b>	President (ret.)	European Distance and Elearning Network	United Kingdom
<b>Bulent Tekmen</b>	Founder	Ininal	Turkey
<b>Eddie Thai</b>	General Partner	500 Startups Vietnam	Vietnam
<b>Shashi Tharoor</b>	Chairman	Parliamentary Standing Committee on External Affairs	India
<b>Diederick van Thiel</b>	Chief Executive Officer	AdviceRobo	United Kingdom
<b>Daniel Traca</b>	Dean	Nova School of Business and Economics	Portugal
<b>Paulo Trezentos</b>	Chief Executive Officer	Aptoide	Portugal
<b>Mikhail Treyvish</b>	President	OmniGrade Universal Crowdsourcing Agency	Russia
<b>Klaus Trömel</b>	Secretary-General	European Investment Bank	Luxembourg
<b>Alain Tschudin</b>	Executive Director	Good Governance Africa	South Africa
<b>Cardinal Peter K. A. Turkson</b>	Prefect	Dicastery for Promoting Integral Human Development	Vatican City
<b>Abdool Magid Vakil</b>	President	Islamic Community of Lisbon	Portugal
<b>Pedro Vargas David</b>	Chief Executive Officer	Alpac Capital	Columbia
<b>António Branco Vasco</b>	Professor	University of Lisbon	Portugal
<b>Stephen Vasconcellos-Sharpe</b>	Founder	Reboot the Future	United Kingdom
<b>Hélder Vaz</b>	Ambassador of Guinea-Bissau to Portugal		Guinea-Bissau



<b>Nuno Venturinha</b>	Assistant Professor of Philosophy	Nova University	Portugal
<b>Claudia Vernotti</b>	Director	ChinaEU	Belgium
<b>Virgilio Viana</b>	Chief Executive Officer	Sustainable Amazon Foundation	Brazil
<b>Pedro Rocha Vieira</b>	Co-Founder	Beta-i	Portugal
<b>Teresa Violante</b>	Chairperson	Estoril Conferences	Portugal
<b>Joseph Wambia</b>	Chief Investment Officer	Brookwood Capital Corporation	USA
<b>Wang Jincheng</b>	Chinese Director	Confucius Institute of University of Lisbon	Portugal
<b>Jeremy Warner</b>	Assistant Editor	The Daily Telegraph	United Kingdom
<b>AbdelGadir Warsama Ghalib</b>	Member of the Board	Bank of Bahrain and Kuwait	Bahrain
<b>Heinrich Weiss</b>	Chairman	SMS Group	Germany
<b>Jody Williams</b>	Chairperson	Nobel Women's Initiative	USA
<b>Peter Williamson</b>	Professor	University of Cambridge, Judge School of Business	United Kingdom
<b>Michael Wilson</b>	Managing Partner	The Migson Group	Ghana
<b>Ann Winblad</b>	Managing Partner	Hummer Winblad Venture Partners	USA
<b>Deborah Wince-Smith</b>	President	United States Council on Competitiveness	USA
<b>Elliott Wislar</b>	Chief Executive Officer	Clearbrook	USA
<b>Wu Shujuan</b>	Director	Tianjin People's Press Co.	China
<b>Aurobindo Xavier</b>	President	Lusophone Society of Goa	India
<b>Xie Yuanmo</b>	Artist and Graphic Facilitator		China
<b>Xing Cheng</b>	Professor	School of International Business of Tianjin Foreign Studies University	China
<b>Xu Lingjiang</b>	Managing Director	Fosun Group	China
<b>Leslie Young</b>	Professor	Cheung Kong Graduate School of Business	China
<b>Rogério Zandamela</b>	Governor	Central Bank of Mozambique	Mozambique
<b>Susanne Mueller Zantop</b>	Chairwomen	CEO Positions AG	Switzerland
<b>Leid Zejnilovic</b>	Professor	Nova School of Business and Economics	Portugal
<b>Mark Zelman</b>	Managing Director	Chartwell Telecom	Latvia
<b>William Y. Zhang</b>	Chairman	EU China Municipal Commission	China
<b>Zhang Haiping</b>	Deputy General Manager	Yintelligence Culture Communications	China
<b>Zhou Xiaoyan</b>	Partner	Tisize & Partners	China
<b>Zhu Li</b>	Member of Council	China Society of World Economics	China
<b>Victor Zoubarev</b>	Deputy	State Duma	Russia

## How to get involved

Horasis meetings are supported by selected partner companies that contribute their expertise and resources to Horasis by setting the agenda of its meetings. Our partners share with us the belief that the future can only be inspired through joint efforts within a visions community.

The following partnership schemes are currently on offer:

	<b>Global Partner</b>	<b>Strategic Partner</b>	<b>Knowledge Partner</b>	<b>Networking Partner</b>
<b>Duration</b>	1 year	One meeting	One meeting	One meeting
<b>Meetings</b> (Global, Asia, India, China)	All of one year	One meeting	One meeting	One meeting
<b>Logo</b>	Main backdrop Alongside Horasis logo	Side backdrop	Side backdrop	None
<b>Booth</b>	Booth in registration area	None	None	None
<b>Speaking slots</b>	Introducing a politician Chairing a plenary session Chairing a dialogue session	None Chairing a plenary session Chairing a dialogue session	None None Chairing a dialogue session	None None None
<b>Further offerings</b>	Hosting of a reception	Presenting the Award	None	Hosting a coffee break
<b>Delegates</b>	10	5	3	2

Please contact Horasis for further information.



# Horasis

The Global Visions Community



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